



DESTINATION MEDICAL CENTER CORPORATION (DMCC)

BOARD MEETING

1:00 P.M. MONDAY, APRIL 18, 2016

MAYO CIVIC CENTER - ROCHESTER



DESTINATION MEDICAL CENTER CORPORATION (DMCC)

BOARD MEETING

Monday, April 18, 2016

1:00 P.M.

AGENDA

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A. Next Regular Meeting: May 26, 2016 at 9:30 A.M.	
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**DESTINATION MEDICAL CENTER CORPORATION
BOARD OF DIRECTORS**

MINUTES

December 17, 2015

- I. Call to Order. Chair Tina Smith called the meeting to order at 9:30 a.m. at the Mayo Civic Center, McDonnell Suite, located at 30 Civic Center Drive SE, Rochester, MN 55904.
- II. Roll Call. In attendance were Chair Tina Smith, R.T. Rybak, Council Member Ed Hruska, Commissioner Jim Bier, Jim Campbell, Susan Park Rani, Mayor Ardell Brede and Bill George.
- III. Approval of Agenda. Commissioner Bier moved approval. Mr. Campbell seconded.

Ayes (6), Nays (0), Motion carried.
- IV. Approval of Minutes. Chair Smith requested approval of the Minutes from the meeting held on October 29, 2015. Mr. Campbell moved approval. Mr. Rybak seconded.

Ayes (6), Nays (0), Motion carried.
- V. Public Comment Period. Chair Smith invited members of the community to provide comments.

Barry Skolnick, Rochester resident, spoke about commercial diversity and quality of life in downtown Rochester, increased property tax rates, snow removal and the SEMVA Gallery closure.

Jesse Welsh, Rochester resident, spoke about the proposed 2nd Street Holiday Inn project, and raised concerns about planning and street-level urban design.

Leslie McGillivray-Rivas, Consultant/planner with WSB & Associates, read an email sent to the members of the DMCC Board of Directors on the evening of Wednesday, December 16, 2015 on behalf of Brutger Equities and the proposed 2nd Street Holiday Inn project. The email called attention to Brutger Equities' request for use of the DMC tax-increment financing and ongoing efforts to meet with City officials, EDA staff, and community members and associations.

Brian Childs, representing Peter Boosalis, who currently owns a portion of property identified for development as part of the 2nd Street Holiday Inn project, stated that the property was subject to a purchase agreement that was terminated by Brutger Equities, and no purchase agreement between the parties is currently in place.
- VI. Chair's Report. Chair Smith welcomed the public, Representative Kim Norton, Rochester City staff, Council Members and County Commissioners in attendance.
- VII. DMCC 2015 Budget: Year to Date Update. Commissioner Bier presented the 2015 Budget update.
- VIII. DMCC Insurance: LMCIT. Chair Smith asked general counsel Kathleen Lamb to comment. Ms. Lamb noted that the DMCC is insured by the League of Minnesota Cities Insurance Trust (LMCIT). The form provided by LMCIT directs the DMCC to make an election on whether or not to waive its statutory immunity. Commissioner Bier moved that the DMCC not waive statutory immunity. Mr. Rybak seconded. Council Member Hruska asked whether the City of Rochester is financially liable for any legal action brought

against the DMCC. Ms. Lamb explained that the insurance exists to protect the DMCC Board of Directors in a similar fashion to the insurance carried by the City of Rochester to protect the actions of the City Council.

Ayes (7), Nays (0), Motion carried.

- IX. DMCC 2016 Meeting Schedule. Chair Smith noted that the frequency of DMCC meetings has varied and that the proposed 2016 meeting schedule resolution provides for six meetings. The proposed meeting schedule aligns with the work of the EDA and the deliverables outlined in the 2016 EDA Workplan. Chair Smith noted that the less frequent meeting schedule creates opportunity for joint meetings with the EDA Board of Directors, the Rochester City Council, or both.

Resolution A: Approving the 2016 DMCC Board Meeting Schedule. Ms. Park Rani moved approval. Mayor Brede seconded.

Ayes (7), Nays (0), Motion carried.

- X. Resolution B: Approval of the Minnesota Annual Report. Chair Smith recognized Ms. Lamb, who noted that the form was previously reviewed by the DMCC Board during the review of the DMCC's IRS Form 990 by Craig Popenhagen of Clifton Larson Allen at the October 29, 2015 DMCC meeting. The annual report was approved by the Board via motion at the October 29, 2015 meeting but requires a written resolution. Council Member Hruska moved approval. Commissioner Bier seconded.

Ayes (7), Nays (0), Motion carried.

- XI. Center for Energy and the Environment Report. The Center for Energy and the Environment (CEE) report was presented by CEE President Sheldon Strom, Innovation Exchange Director Jenny Edwards and Evergreen Energy President Ken Smith. Mr. Strom thanked the McKnight Foundation for funding the report and the community of Rochester for its willingness to participate in CEE's project. Project goals included formulating options that advance DMC energy and climate goals; coordinating energy infrastructure, investing and operating principles; and identifying metrics and measurements. Initial recommendations focus on Discovery Square and Heart of the City, but may be scaled to the entire DMC district or City. Ms. Edwards noted that district energy plans are becoming more prevalent across the nation and world. Mayo Clinic is currently undergoing master utility planning. Rochester Public Utilities will draw twenty-five percent of its power from renewables by 2025. Mr. Strom noted the need for cost effective and practical, but aggressive, climate and sustainability goals.

The DMC Development Plan includes a vision for what these goals may include, such as carbon neutrality across the DMC as well as the implementation of a progressive, responsive and resilient district energy network. Mr. Strom reported on the other recommendations, including a twenty percent energy reduction in existing buildings by 2020 and the adoption of Architecture 2030. Ms. Edwards noted the useful community input gained through the energy commission workshops. Commissioner Bier called attention to the extensive use of the Olmsted County Waste-to-Energy facility.

Mr. Rybak suggested that CEE and its partners collaborate with the EDA to achieve energy and sustainability goals. Mayor Brede noted that community support is necessary to achieve these goals. Chair Smith expressed her thanks and excitement for the work that was done, as well as noting the economic and competitive advantages that could be achieved by the adoption of the energy and sustainability goals.

Chair Smith also called on Board members to volunteer to work with EDA and CEE to draft a resolution for presentation at the next DMCC Board meeting. Commissioner Bier,

Chair Smith, Mayor Brede, and Mr. Rybak volunteered to participate on behalf of the DMCC. Mr. Campbell noted the unique and innovative role the McKnight Foundation played in funding the report, suggesting that this type of private-public partnership could be a useful model moving forward. Mayor Brede announced that the McKnight Foundation has also volunteered to provide two graduate students in the coming year to advance the work surrounding district energy in Rochester.

XII. Economic Development Agency

- A. Update. Lisa Clarke, DMC EDA Executive Director, initiated the EDA update.
- B. Discovery Square: Update. Traci Downs, a local business owner and developer of Conley Maass building, Xavier Frigola, a manager with the Mayo Clinic Business Accelerator, and Dr. Clark Otley, Medical Director of Mayo Clinic Ventures and Vice President of the EDA Board of Directors, presented an update on Discovery Square. Ms. Clarke also noted that several City, EDA, Mayo Clinic, and business community leaders recently completed a Discovery Square focused site visit to Madison, WI.

Ms. Downs described her move from Honolulu, HI to Rochester and her purchase of the Conley Maass property. Conley Maass will include restaurant, bio business, and entrepreneurial space. Mr. Frigola stated that the Mayo Clinic Business Accelerator would allow companies to execute and grow a business concept over three months with available mentors and funding. The Mayo Clinic Business Accelerator started as a partnership between the City of Rochester, Mayo Clinic, and Rochester Area Economic Development, Inc.

Council Member Hruska noted the high level of innovation occurring within Rochester, including a large number of patents per capita. Mr. Rybak expressed his enthusiasm for start-up companies like GoRout, which is not a medical device company, but has found success in Rochester.

Dr. Otley spoke on behalf of the Mayo Clinic Discovery Square Advisory Group, which formed following the approval of the DMC Development Plan to design and plan the Discovery Square bioscience research campus. Planning for Discovery Square included an examination of Mayo Clinic's scientific priorities, industry partners, and potential tenants, as well as national profiles of bioscience campuses and markets.

Ms. Clarke outlined the recent trip to Madison, WI and the bioscience cluster anchored by UW-Madison, noting that the trip largely affirmed the strategic direction pursued in Discovery Square. Mr. Rybak pointed out several opportunities created by Discovery Square, including the possible creation of low-cost housing for low-revenue start-up company staff. Dr. Otley also noted the success Mayo Clinic has had in commercializing its intellectual property.

- C. Heart of the City: Request for Qualifications. Patrick Seeb, EDA Director of Economic Development and Placemaking, and Ms. Clarke reported on the proposed Heart of the City Request for Qualifications. Mr. Seeb noted the progress that has already been made, including the City's soon-to-be-completed purchase of the Chateau Theatre, new retail outlets, the exploration of the MN Nice Ride program and the engagement with local property owners. The RFQ for Heart of the City would identify an urban design team to conduct pre-design and schematic design. A community advisory committee would have co-chairs and nine to twelve members. The RFQ would be released in January, with a team selected in March and final work completed by the end of the year. The DMCC

Board expressed a consensus to move forward with the RFQ and present it to the City Council.

- D. DMC Dashboard: Update. Mitchell Abeln, EDA Finance Director, and Ms. Clarke provided an update on the measurement and metrics efforts on which the EDA and Wilder Research are collaborating. The various measurement and reporting formats, as well as the monitored indicators, will be customized to meet the needs of DMCC.

Council Member Hruska noted that there were a number of terms used throughout the meeting to refer to DMC ("Healthiest City in America", "America's City for Health", etc.) and wondered how all of the efforts falling under DMC will incorporate one strategy and brand. Ms. Clarke stated that the DMC Marketing RFQ will address these concerns and create the comprehensive strategy that will elevate and differentiate DMC. Mr. George noted that the opportunities available in Rochester to effect multiple measures of health are unique. Mr. Rybak questioned who leads the "City for Health" initiative, and Ms. Clarke agreed the EDA will create a collaborative effort and involve multiple partners.

- E. Saint Marys Place: Update. Rochester City Council President Randy Staver and Patrick Seeb joined the Saint Mary's Place discussion. Ms. Clarke stated that the discussion would include a recap of efforts to this point, the EDA's involvement, and a look at the collaborative nature of development within the Saint Marys Place sub-district. Mr. Seeb noted that Saint Mary's Place will serve as the gateway to downtown Rochester from the west and is the subject of much private development interest. Retail shopping, housing, healthcare facilities, hotels, and transit stops are all slated in the DMC Development Plan to be a part of Saint Mary's Place. Mr. Seeb noted the ongoing expansion of Mayo Clinic Hospital – Saint Mary's Campus and the renovation of portions of Second Street. Two public infrastructure elements, a pedestrian subway tunnel and a public shared parking space, are under consideration in Saint Mary's Place. Additionally, Mr. Seeb stated that EDA would ensure that surrounding neighborhoods are heard from and benefited by the development of Saint Mary's Place.

President Staver called attention to a letter from the City Council and City Redevelopment Director Terry Spaeth requesting approval of DMC tax increment financing (DMC TIF) for the 2nd Street Holiday Inn project. President Staver noted that while not all questions related to the project have been answered to the satisfaction of the City Council, the project's parking and healthcare-related amenities make it a worthwhile expenditure. He noted the project was announced in the early summer of 2015 and has proceeded through the City processes since that time. He also noted that the proposed subway could connect to other existing hotels and upcoming developments.

Mr. Rybak expressed concerns with the DMC TIF request, including whether the project fits the overall development plan envisioned for Saint Mary's Place, and noted that DMC TIF should only be used for extraordinary projects. Mr. Rybak then commented on the extent to which DMC TIF should be used for an infrastructure project that may divert pedestrian traffic away from the street level. He noted that skyways and subways have a place in public transportation, but questioned whether they are appropriate in this instance, and noted that the transit planning in Saint Mary's Place has not been concluded. Mr. Campbell said that while the DMCC does not want to appear to be an obstacle to development, the Board does need to keep the goals and vision of the DMC Development Plan in mind at all times, and asked for increased dialogue between the Board, the EDA and the City.

Commissioner Bier and Ms. Park Rani expressed their hesitancy at approving the use of DMC TIF without more information, while Council Member Hruska voiced his approval of the provisional use of DMC TIF. Mr. Rybak stated that he believes that DMC projects must establish a sense of place and create experiences within the public realm. He further noted that as the project approval process becomes better understood, the City, EDA, and private developers will gain an understanding of the vision the DMCC has in mind and will be able to tailor development to create a sense of destination.

Council Member Hruska expressed the view that no Board members appeared to be opposed to the project but noted that the applicability of DMC TIF in this instance was still in question. In his estimation, it would be likely that the 2nd Street Holiday Inn project would not move forward following a vote disapproving the provisional use of DMC TIF. Commissioner Bier moved to postpone a decision regarding the use of DMC TIF for the 2nd Street Holiday Inn project, suggesting an ad-hoc work group consider the questions that remain regarding the development and prepare recommendations on the proposed use of DMC TIF for the next regularly scheduled DMCC Board Meeting, or at special meeting that could be scheduled upon receipt of the work group's recommendations. Mr. Campbell seconded the motion.

Ayes (5), Nays (1), Motion carried.

XIII. Point of Personal Privilege.

Mr. George announced his departure from the DMCC Board and thanked the Chair and Board for their service on the Board. Chair Smith thanked Mr. George and stated that Governor Dayton wrote a commendation thanking him for his service.

IVX. City of Rochester.

President Staver offered an update on the City's Comprehensive Planning efforts. He demonstrated the necessity of the plan by noting that the City of Rochester's projected population by 2040 will be more than 165,000 residents, with 50,000 new residents, 23,000 new housing units and 50,000 new jobs. Public sessions are currently being held. The draft comprehensive plan will be completed by the end of the first quarter of 2016, with plan review, public hearings, and adoption by the end of the second quarter of 2016. President Staver noted the ongoing business and economic development within the City, including the Conley Maass, Stencil-Buckeye, and Lofts at Mayo Park projects. He also stated the City's support of the Heart of the City Public Spaces RFQ and informed the DMCC Board that the City Council wishes to have some oversight of the RFQ drafting, committee selection, and process.

XV. Meeting Schedule. The next regular meeting of the DMCC is Thursday, March 24, 2016, at 9:30 a.m.

XVI. Adjournment. Chair Smith announced that the meeting was adjourned.



March 17, 2016
Richard Freese
City of Rochester
Program Manager

RE: TRANSPORTATION & INFRASTRUCTURE PROGRAM MANAGEMENT UPDATE

Dear Mr. Freese:

In December of 2015 the City contracted with SRF Consulting Group, Inc. to provide program management Services as it relates to the Destination Medical Center Development plan. Since that time, City and SRF staff have engaged in the planning and development of a strategy to address the many transportation issues and components anticipated to accomplish the DMC goals.

Attached, please find three progress reports summarizing the Program Management accomplishments from December 2015 through February 2016. In addition to the other efforts identified, a two-day Scoping and Strategy Session was held in early March to further identify the transportation issues related to the DMC. This event brought many industry experts together to identify issues to be resolved. As a result of this Scoping and Strategy Session, the City has issued a request for Statements of Qualifications (SOQ) from consulting firms in relation to five (5) key transportation studies for implementing the DMC Vision. These SOQ's are due by March 31, 2016 and will be evaluated to identify key individuals to develop a scope and schedule for a series of transportation studies. The scopes of work for these transportation studies are expected by the end of April.

Kenneth A. Holte
Program Manager
SRF Consulting Group, Inc.



Rochester's Destination Medical Center Transportation Infrastructure Program Management Transportation Scoping and Strategy Session Agenda

March 2 from 1:00 to 6:00 p.m. and March 3 from 8:00 a.m. to noon

Lake Superior Room, SRF Consulting Group, Inc.

1. Introductions (5 minutes)
2. Purpose of Scoping and Strategy Session – Richard Freese (5 minutes)
 - Review DMC/Downtown Master Plan (DMP) Vision for Transportation and related local guidance
 - Identify depth of analysis needed in next round of planning studies
 - Advise on timing and process to conduct planning studies and implementation
3. Overview of DMC Development Concept – Ken Holte, Charlie Reiter (15 minutes)
 - Mission, Goals, and Objectives
 - Guiding Principles
 - Definition of Public Infrastructure
 - Targeted Phase I Projects and Suggested Phasing of Major Transportation Projects
 - Critical City Concerns
4. Overview of DMC/DMP Transportation Vision – Tom Brennan (30 minutes)
 - Transportation Principles
 - Mode Choice Targets
 - Transportation Challenges
5. Review Guidance on Core Topics from Other Relevant Planning Efforts
 - Planning studies currently underway: Rochester Comprehensive Plan and Transit Development Plan – Mitzi Baker, Joe Kern (10 minutes)
 - 2nd Street Framework Study, UMR Master Plan, Major Downtown Area Parks Plan – Charlie Reiter (10 minutes)
 - Mayo Master Plan – Doug Holtan (10 minutes)
 - Mayo TMA Strategies – Michelle McDermott (10 minutes)

6. Moving from a Vision to Implementation: Completing Detailed Planning Studies – Charlie Reiter (10 minutes)

- Core topics that have been identified

7. Open Discussion – Ken Holte, Joe Kern (15 minutes)

- Initial reactions to the study topics and process for detailed planning studies

8. Break (10 minutes)

9. Discuss Key Needs for Transportation Management Authority Study – Craig Vaughn (60 minutes)

- Review preliminary study scope – 30 minutes
- Data needs, critical success factors, potential risks – 30 minutes

10. Discuss Key Needs for Downtown Parking Management Study – Craig Vaughn (60 minutes)

- Review preliminary study scope – 30 minutes
- Data needs, critical success factors, potential risks – 30 minutes

End of Day 1 Session: Reconvene 8:00 a.m. March 3, 2016

11. Discuss Key Needs for Street Use and Operations Assessment – Pat Corkle (60 minutes)

- Review preliminary study scope – 30 minutes
- Data needs, critical success factors, potential risks – 30 minutes

12. Discuss Key Needs for Downtown Transit Circulation and Operations Study – Mona Elabbady (60 minutes)

- Review preliminary study scope – 30 minutes
- Data needs, critical success factors, potential risks – 30 minutes

13. Break (10 minutes)

14. Discuss Key Needs for City Loop and Cultural Crescent Development Study – Joni Giese (60 minutes)

- Review preliminary study scope – 30 minutes
- Data needs, critical success factors, potential risks – 30 minutes

15. Open discussion – Richard Freese, Ken Holte (50 minutes)

- Should transportation infrastructure investments lead or lag development
- How to scale infrastructure investments relative to developments

- How to test strategies that emerge from planning studies
- Should planning studies be conducted independently or be bundled
- What is the ideal timing for the planning studies
- Any insights on how to ensure individual studies and projects can contribute to successful implementation of the overall transportation vision

16. Wrap-up – Richard Freese

- Next steps
- Adjourn



MONTHLY PROGRESS REPORT DECEMBER 2015

City of Rochester | DMC

Transportation & Infrastructure Program Management

January 14, 2016

Prepared By:
SRF Consulting Group, Inc.
www.srfconsulting.com





1. Items Completed this Past Month

- a. Finalized scope and contract December 10th
- b. Conducted initial kick-off meeting and weekly project managers meeting
- c. Developed approach to WMBE – established meeting dates and attendees
- d. Initiated E-builder site; assigned logins to initial participants
- e. Developed PMC logo/brand

2. Status of Program Management

Topic	Status
a. Management <ol style="list-style-type: none"> 1. Core leadership meetings 2. E-builder Discovery 3. E-builder programming and training 4. Invoicing and status report 	
b. 20 year program and 5 year plan <ol style="list-style-type: none"> 1. Chart of accounts/CBS/WBS 2. WBS master plan 3. Financial reporting 4. Financial interface 5. 15-month CPM 	
c. Studies <ol style="list-style-type: none"> 1. Transit and street study 2. Integrated management of travel demand and parking 3. City loop and cultural crescent development plan 4. Long-term capital investment and financing program 	
d. City/stake holder coordination <ol style="list-style-type: none"> 1. PMP 2. Scenario planning 3. Outreach materials 	
e. Meetings <ol style="list-style-type: none"> 1. Weekly DM conference call 2. Monthly PMT 3. Quarterly TAC 4. Monthly DMCC board meetings 	



4. Key issues to be resolved

- a. TDP and Comp Plan coordination – January 19th Meeting
- b. Metro design center standards recommendations
- c. Funding sources for infrastructure to support Saint Mary's hospital expansion

5. Key Issues Resolved this Month

6. Status of PMC Traffic and Infrastructure Projects

Project	Status
2015	
Green Stormwater Plan	KHA preparing Grant study for City; Demo Project #1 in 2016
Transit / Transportation / Infrastructure Management	Strategy & Scoping Session planned for March 2016
2016	
3rd St. SW Reconstruct/Design	Start 2nd quarter in 2016
SS1 12th Ave. Sewer Capacity	City staff preliminary design completed
SS2 Cooke Park Sewer Capacity	Design is complete
Broadway @ Center Ramp	50% of design is complete
Shared Parking Study/Program Development	Scoping & Strategy Sessions being planned for March 2016
City Loop Plan	Start third quarter 2016
Transit /Transportation / Infrastructure Management	
Transit Circulator Study	3 rd Quarter 2016



7. Next steps and/or upcoming activities

a. Meetings that are scheduled

1. TDP/Comprehensive Plan Coordination Meeting in Rochester – January 19th (City's current consultants – HKGI, NN, AECOM)
2. Transportation Scoping and Strategy Session at SRF Minneapolis – March 2 and 3
3. Scheduling meetings for WMBE strategy sessions (series of three meetings)

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DRAFT



MONTHLY PROGRESS REPORT

JANUARY 2016

City of Rochester | DMC

Transportation & Infrastructure Program Management

February 10, 2016

Prepared By:
SRF Consulting Group, Inc.
www.srfconsulting.com





1. Work Task Activity this Past Month

- a. Identifying Agencies and representatives to attend WMBE Scoping & Strategy Session
- b. Initiated Monthly progress report. Developed format and schedule.
- c. Initiated Program Management Team (PMT) monthly meetings
- d. Initiated Transportation Work Group (TWG) monthly meetings
- e. Conducted weekly Program Mangers conference calls
- f. Initiated development of Program management Plan (PMP)
- g. Initiated e-Builder programming for project Controls

2. Work Task Items completed this past month

- a. Revised approach for WMBE Scoping & Strategy Session
- b. Initiated definition of Oversight Groups and established meeting schedules
- c. Attended Comp Plan and TDP coordination meeting
- d. Developed Transportation Scoping & Strategy Session invite materials
- e. Sent Transportation S&SS to designated attendees
- f. Developed Document Control methodology for file management
- g. Developed meeting minute process and protocols within e-Builder system

3. Status of Program Management

Topic	Status
a. Management <ol style="list-style-type: none"> 1. Core leadership meetings 2. E-builder Discovery 3. E-builder programming and training 4. Invoicing and status report 	Work has begun and is ongoing
b. 20 year program and 5 year plan <ol style="list-style-type: none"> 1. Chart of accounts/CBS/WBS 2. WBS master plan 3. Financial reporting 4. Financial interface 5. 15-month CPM 	Work has begun and is ongoing
c. Studies <ol style="list-style-type: none"> 1. Transit and street study 2. Integrated management of travel demand and parking 	Strategy Session scheduled for March 2-3. Planning activities have begun and are ongoing.



	<ol style="list-style-type: none"> 3. City loop and cultural crescent development plan 4. Long-term capital investment and financing program 	
d.	City/stake holder coordination <ol style="list-style-type: none"> 1. PMP 2. Scenario planning 3. Outreach materials 	Ongoing
e.	Meetings <ol style="list-style-type: none"> 1. Weekly DM conference call 2. Monthly PMT 3. Quarterly TAC 4. Monthly DMCC board meetings 	Schedules have been established and participants invited.

5. Ongoing Monitoring / Resolutions Needed

- a. TDP and Comp Plan coordination – January 19th Meeting
- b. Metro design center standards recommendations
- c. Funding sources for infrastructure to support Saint Mary’s hospital expansion
- d. Obtaining GIS-based information from DMC EDA regarding development Plan graphics, boundaries, images, etc.

6. Status of PMC Traffic and Infrastructure Projects

Project	Status
2015	
Green Stormwater Plan	KHA preparing Grant study for City; Demo Project #1 in 2016
Transit / Transportation / Infrastructure Management	Strategy & Scoping Session planned for March 2016
2016	
3rd St. SW Reconstruct/Design	Start 2nd quarter in 2016
SS1 12th Ave. Sewer Capacity	City staff preliminary design completed
SS2 Cooke Park Sewer Capacity	Design is complete
Broadway @ Center Ramp	50% of design is complete



Shared Parking Study/Program Development	Scoping & Strategy Sessions being planned for March 2016
City Loop Plan	Start third quarter 2016
Transit /Transportation / Infrastructure Management	
Transit Circulator Study	3 rd Quarter 2016

7. Next steps and/or upcoming activities

- a. Meetings that are scheduled
 1. PMT February 11, 2016
 2. TWG February 17, 2016
 3. Transportation Scoping and Strategy Session at SRF Minneapolis – March 2 and 3
 4. DMCC Board Meeting March 24, 2016
 5. Late March / Early April - second TDP / Comp plan workshop



MONTHLY PROGRESS REPORT

FEBRUARY 2016

City of Rochester | Program Management
Transportation & Infrastructure Program Management

March 10, 2016

Prepared By:
SRF Consulting Group, Inc.
www.srfconsulting.com





1. Work Task Activity this Past Month

- a. Developed Program Management Plan (PMP) outline/table of contents.
- b. Identifying agency representatives for WMBE Scoping and Strategy Session.
- c. Prioritized PMP chapters for development.
- d. Developed action item processes within E-builder.
- e. Refined meeting minute processes within E-builder.
- f. Coordinating WMBE approach and requirements with City staff.

2. Work Task Items completed this past month

- a. Finalized Transportation Scoping and Strategy Session.
- b. Conducted weekly Program Mangers (PM) conference calls.
- c. Conducted monthly Program Management Team (PMT) Meeting.
- d. Conducted monthly Transportation Work Group (TWG) Meeting.

3. Status of Program Management

Topic	Status
Management	
1. Core Leadership Meetings	Meeting on monthly basis
2. E-builder Discovery	Work is ongoing
3. E-builder Programing and Training	Programming is ongoing, training scheduled for March 8
4. Invoicing and Status Report	Monthly progress report
20 Year Program and 5 Year Plan	
1. Chart of Accounts/Cost Breakdown Structure/Work Breakdown Structure	Work has begun and is on going
2. Work Breakdown Schedule Master Plan	Work has begun and is on going
3. Financial Reporting	Anticipated third/fourth quarter 2016
4. Financial Interface	Anticipated third/fourth quarter 2016
5. 15-Month Critical Path Method Schedule	One year, five year schedule developed
Studies	
1. Transit and Street Study	Strategy Session Scheduled for March 2-3



2. Integrated Management of Travel Demand and Parking	Strategy Session Scheduled for March 2-3
3. City Loop and Cultural Crescent Development Plan	Strategy Session Scheduled for March 2-3
4. Long Term Capital Investment and Financing Program	Anticipated third/fourth quarter 2016
City/Stake Holder Coordination	
1. Program Management Plan	Table of contents developed, prioritization of chapters established
2. Scenario Planning	Anticipated third/fourth quarter 2016
3. Outreach Materials	No efforts needed to date. Continued coordination with DMC EDA
Meetings	
1. Weekly Program Managers Conference Call	Meetings held February 2, 9, 16, 23
2. Monthly Program Management Team	Meeting held February 11
3. Quarterly Technical Advisory Committee	First meeting to be held March 17
4. Monthly DMCC Board Meetings	Next meeting March 24
5. Monthly Transportation Work Group	Meeting held February 17

4. Ongoing Monitoring / Resolutions Needed

Topic	Status/Timeline
TDP and Comp Plan coordination	Upcoming meeting April 13
Metro design center standards recommendations	Spring 2016
Funding sources for infrastructure to support Saint Mary's hospital expansion: projects SS1 and SS2	Meeting currently being scheduled
Obtaining GIS-based information from DMC EDA regarding development Plan graphics, boundaries, images, etc.	TBD



Institutional/Historical information sharing from EDA	Establish meeting date
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5. Status of PMC Traffic and Infrastructure Projects

Project	Status
2015	
Green Stormwater Plan	KHA preparing Grant study for City; Demo Project #1 in 2016
Transit/Transportation/Infrastructure Management	Statement of Qualifications requested March 2016
2016	
3rd St. SW Reconstruct/Design	Design to start 2nd quarter in 2016
SS1 12th Ave. Sewer Capacity	City staff preliminary design completed
SS2 Cooke Park Sewer Capacity	Design is complete
Broadway @ Center Ramp	50% of design is complete
Shared Parking Study/Program Development	SOQ Requested March 2016
City Loop Plan	SOQ requested March 2016
Transit/Transportation/Infrastructure Management	SOQ requested March 2016
Transit Circulator Study	SOQ Requested March 2016

6. Staff next steps and/or upcoming activities

- a. Meetings that are scheduled
 1. PM Weekly Calls – March 1, 8, 15, 22, 29
 2. Transportation Scoping and Strategy Session – March 2, 3
 3. PMT Monthly Meeting – March 10
 4. TWG Monthly Meeting – cancelled
 5. TAC Quarterly Meeting – March 17
 6. Transportation SOQ's Due March 31

DMC Developer Resource Guide

To: DMCC Board of Directors
From: EDA Staff
Date: March 18, 2016

Background:

The Destination Medical Center Economic Development Agency (DMC EDA) staff has been working with city staff and the development community to prepare a developer resource guide to better community DMC objectives, the project review and approval process, and potential financial resources. A draft of this document, "Resource Guide: A Guide to Building and Development for Destination Medical Center," is attached.

Next Steps:

The Resource Guide will also include a Rochester Market Overview which includes economic and demographic profiles, frequently asked questions and highlights of amenities, services and awards and recognition. These chapters are presently under development.

The Resource Guide will be posted on the DMC.MN and City of Rochester websites, and will be available at DMC and City offices.

We will continue to refine this document as it is shared more broadly with the community and is applied to specific development projects.

DRAFT



RESOURCE GUIDE:

A Guide to Building and Development
for Destination Medical Center



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- City of Rochester
- State of Minnesota
- DMC Economic Development Agency (EDA)
- Olmsted County

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WELCOME

Thank you for your interest in Destination Medical Center (DMC). The Destination Medical Center Economic Development Agency (DMC EDA) is pleased to provide the “Resource Guide: A Guide to Building and Development for Destination Medical Center” in Rochester, Minnesota.

DMC sets in motion a new future for Rochester as one of the most economically vibrant, densely settled cities in the Upper Midwest. With Mayo Clinic at its heart, the Destination Medical Center (DMC) initiative is the catalyst to position Rochester, Minnesota, as the world’s premier destination center for health and wellness. DMC will attract people, investment, and jobs to America’s City for Health and support the economic growth of Minnesota including its biosciences sector.

Rochester is to become the epicenter of this economic boom with a dramatic transformation in cultural and entertainment offerings, recreational and community amenities, hospitality, and transportation infrastructure. We are working in coordination with the City of Rochester, and both the DMC EDA and the City are available to guide you through this process. DMC sets in motion a new future for Rochester as one of the most economically vibrant, densely settled cities in the Upper Midwest.

In this guide, you will find tools and resources to assist you as you consider development in DMC. However, we realize that every development project is different and encourage you to contact the DMC EDA at info@dmc.mn or call (507) 216-9720 for your development-related needs.

Thank you for your interest in DMC. We look forward to working with you.

Sincerely,

Lisa Clarke
Executive Director
Destination Medical Center Economic Development Agency

NOTE: The Resource Guide is divided into sections and provides relevant information on DMC development and a market overview. Please keep in mind that the process described in this guide is intended to gather and evaluate data and help the DMC Corporation and City of Rochester make informed decisions about DMC public funding investments. The DMC EDA staff is charged with facilitating this process and partnering with you and the City of Rochester to make the DMC vision a reality.

DESTINATION MEDICAL CENTER—A UNIQUE OPPORTUNITY

Creating a Global Destination for Health & Wellness

Great cities are great destinations. They are vibrant places where people come together to work, live, and share experiences. They are centers for culture. They are places that are attractive to residents and visitors alike. Finally, they are places that engage individuals in ways that meet and often exceed their expectations. Broad involvement by residents and community groups of Rochester has been and will always be central to the plan's success.

The DMC initiative passed into law in May 2013, providing \$585 million in state and local funding over a 20-year period to support public-infrastructure projects aligned with the DMC vision. DMC, a public-private partnership between the State of Minnesota, the City of Rochester, Olmsted County, and Mayo Clinic, is the largest economic development initiative in Minnesota and one of the largest in the country.

DMC Mission:

With Mayo Clinic at its heart, the DMC initiative will be the catalyst to position Rochester, Minnesota, as the world's premier destination center for health and wellness. DMC will attract people, investment, and jobs to America's City for Health and support the economic growth of Minnesota and its biosciences sector.

DMC Vision:

To provide a high-quality patient, companion, visitor, and community member experience to become the world's premier destination medical community.

DMC Goals:

- **Create a comprehensive strategic plan** with a compelling vision that harnesses the energy and creativity of the entire community.
- **Leverage the public investment** (\$585 million) to attract more than \$5 billion in private investment to Rochester and the region.
- **Create approximately 35,000 – 45,000 new jobs**, with workforce development strategies that support growth.
- **Generate approximately \$7.5 – \$8.0 billion in new net tax revenue** over 35 years.
- **Achieve the highest quality experience** for patients, companions, visitors, employees, and residents, now and in the future.

For more information, contact the DMC EDA at info@dmc.mn or call (507) 216-9720.

DMC—A PUBLIC-PRIVATE PARTNERSHIP

The DMC initiative has been structured as a public-private partnership with balanced responsibilities and governance between the primary stakeholders. This outline summarizes the collaboration of these parties throughout the DMC Development Plan.

► DMC CORPORATION

GOVERNANCE & FINANCE

- Governed by Board of Directors
- Project Oversight
- Insures Compliance with Statutory Intent
- Approves Annual Operating Budget

IMPLEMENTATION

- Project Oversight
- Review/Approval of Project Applications and Funding Requests
- With City, Reporting to State

► CITY OF ROCHESTER

GOVERNANCE & FINANCE

- Governed by City Council
- Funds City Investment (Public Infrastructure Projects)
- Serves as Fiscal Agent for Project
- Approves Projects through Seats on DMC Corporation Board and Separate City Council Approval
- Approves Annual Operating Budget
- Funds Administrative Costs

IMPLEMENTATION

- Proposes City Projects for DMC Funding
- Oversees Construction of City Projects
- Ongoing Operations and Maintenance of City Projects
- With EDA, Facilitates Projects/DMC Funding Requests
- With DMC Corporation, Reporting to State

► STATE OF MINNESOTA

GOVERNANCE & FINANCE

- Governed by Governor and Legislature
- Funds State Investment
- Certification of Investments

IMPLEMENTATION

- Oversight through Annual Reporting and Certifications

► DMC EDA

GOVERNANCE & FINANCE

- Governed by Board of Directors;
- The DMC Corporation, including Accounting and Reporting Functions
- No Approval Rights

IMPLEMENTATION

- Provides Ongoing Services in Accordance with DMC Act
- Recommends Strategic Priorities and Projects in Each Phase of Development
- Facilitates the Implementation of the Development Plan Strategies, Projects and Investments
- Assists in Project Applications and Funding Requests
- Supports DMC Corporation, including Project Management, Development, Advisory Services, and Marketing
- Coordination with the City, County, Mayo Clinic, and Other Stakeholders
- Ongoing Community Engagement and Project Communications
- Refresh Development plan every 5 years

► OLMSTED COUNTY

GOVERNANCE & FINANCE

- Governed by County Board
- Funds County Investment (Transit Infrastructure)
- Approves Projects through Seat on DMC Corporation Board

IMPLEMENTATION

- Proposes County Projects for DMC Funding
- Oversees Construction of County Projects
- Ongoing Operations and Maintenance of County Projects

DEVELOPMENT REVIEW PROCESS

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This section provides an overview of the funding application/approval process that will be followed by the DMC Corporation and City of Rochester in the review and approval of projects seeking DMC funding.

The deliberative process for identifying, evaluating, and ultimately approving or denying public infrastructure projects within DMC was designed to provide **efficiency, timeliness, and consistency** to all applicants for DMC funds. The DMC Development Plan establishes a detailed framework to identify and prioritize development in the market and to approve public infrastructure projects. Application for DMC funding can be found on the DMC website at [DMC.MN/DEVAPPLICATION](http://dmc.mn/devapplication).

DMC DEVELOPMENT PLAN

The DMC Development Plan is intended to transform Rochester into a dynamic, urban center with places that foster lasting experiences, create an active and attractive environment, and boost the economy. These places are organized into six sub-districts:

DMC SUB-DISTRICTS:

Discovery Square

A new address for the future of biomedical, research, education, and technological innovation, Discovery Square will be a keystone to the DMC economic development strategy.

Heart of the City

The heart of the downtown, this sub-district will create a true center of the city, a crossroads where Mayo Clinic, commercial, hospitality, retail, and residential meet.

Central Station

Central Station will be a cornerstone of the plan for future growth in Rochester. The location is ideal as a transit hub to support the community, visitors, and patients.

Downtown Waterfront

The downtown waterfront will transform the perception of Rochester as a medical campus into a vibrant destination city.

Saint Marys Place

Saint Marys Place will establish a civic square and monumental gateway at one of the primary entry points to Rochester.

UMR and Recreation Area

This sub-district will incorporate the University of Minnesota–Rochester (UMR) master plan and the northern edge of Soldier's Field as an anchoring element to the DMC Development District and strategies for growth.

The full version of the DMC Development Plan can be found on the DMC website at <http://dmc.mn/investors-developers/>.

ELIGIBILITY REQUIREMENTS

For a project to be eligible for DMC funding, the project must be:

- (1) Within the DMC District and
- (2) A public infrastructure project.

DMC Development District

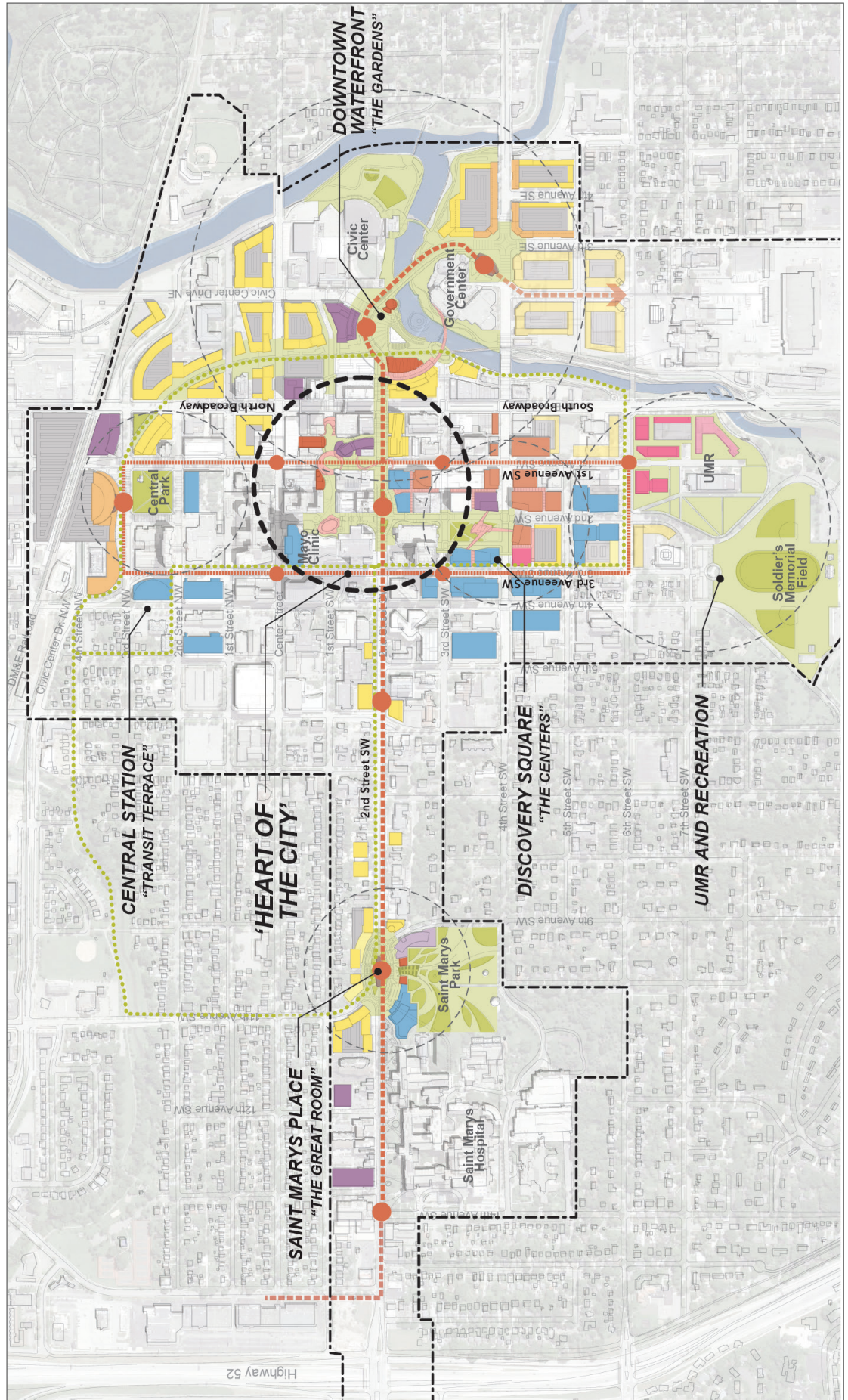
View the DMC Development District Program Map on page 8 or at <http://dmc.mn/maps/>.

Public Infrastructure Project

Public infrastructure project refers to a project financed in part or in whole with public money to support the development plans, as identified in the DMC Development Plan. A public infrastructure project may:

- (1) Acquire real property and other assets associated with the real property.
- (2) Demolish, repair, or rehabilitate buildings.
- (3) Remediate land and buildings as required to prepare the property for acquisition or development.
- (4) Install, construct, or reconstruct elements of public infrastructure required to support the overall development of the destination medical center development district, including, but not limited to, streets, roadways, utility systems and related facilities, utility relocations and replacements, network and communication systems, streetscape improvements, drainage systems, sewer and water systems, subgrade structures and associated improvements, landscaping, facade construction and restoration, wayfinding and signage, and other components of community infrastructure.
- (5) Acquire, construct or reconstruct, and equip parking facilities and other facilities to encourage intermodal transportation and public transit.
- (6) Install, construct or reconstruct, furnish, and equip parks, cultural, and recreational facilities, facilities to promote tourism and hospitality, conferencing and conventions, and broadcast and related multimedia infrastructure.
- (7) Make related site improvements, including, without limitation, excavation, earth retention, soil stabilization and correction, and site improvements to support the destination medical center development district.
- (8) Prepare land for private development and to sell or lease land.
- (9) Provide costs of relocation benefits to occupants of acquired properties.
- (10) Construct and equip all or a portion of one or more suitable structures on land owned by the city for sale or lease to private development, provided, however, that the portion of any structure directly financed by the city as a public infrastructure project must not be sold or leased to a medical business entity.

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DMC APPLICATION AND APPROVAL PROCESS

BACKGROUND

The DMC Economic Development Agency is responsible for implementing the DMC Development Plan over the next 20 years and working with private developers and investors to help facilitate projects and private investments that support the DMC vision.

EDA's services offer developers the opportunity to:

- Walk through the specifics of the application process
- Present their projects in an informal setting under what are considered to be development reviews.

The first two development review projects that a project sponsor will be required to attend are:

- (1) Project Concept Review
- (2) Pre-Development Review

PURPOSE OF REVIEW

The intent of these development reviews is to:

- Advise and inform procedural requirements and project- related issues associated with DMC funding projects
- Provide all possible DMC forms of assistance applicable to the project
- Exchange information with the appropriate parties.

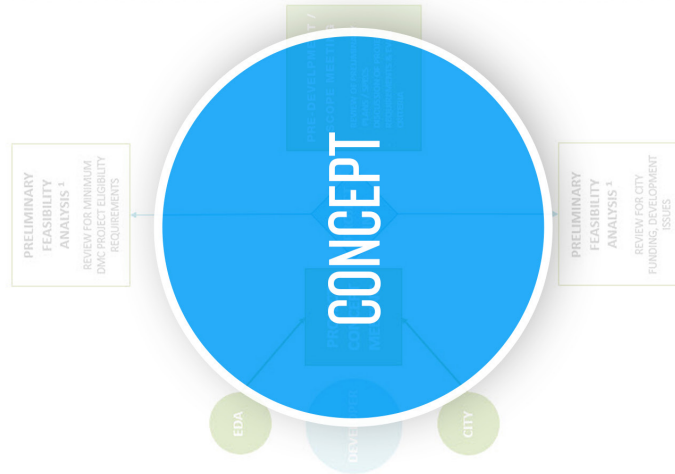
To ensure productivity during these reviews, the DMC EDA has prepared checklists outlining the information required at each respective meeting:

- The Project Concept Review Checklist
- The Pre-Development Review Checklist
- DMC Development Process Flow

The DMC Application for Funding can be found on the DMC website at DMC.MN/DEVAPPLICATION.



PHASE ONE



1. PROJECTS DETERMINED NOT TO BE ELIGIBLE OR LIKELY CANDIDATES FOR DMC FUNDING MAY NOT PROCEED TO THE DMC AND DMC EDA BRIEFING STAGE, BUT MAY STILL BE CONSIDERED FOR CITY PROJECT FUNDING.

PHASE TWO



PHASE THREE



2. PROJECTS NOT APPROVED BY DMCC IN PHASE 2 MAY STILL BE CONSIDERED FOR CITY PROJECT FUNDING.

DEVELOPMENT REVIEW PROCESS

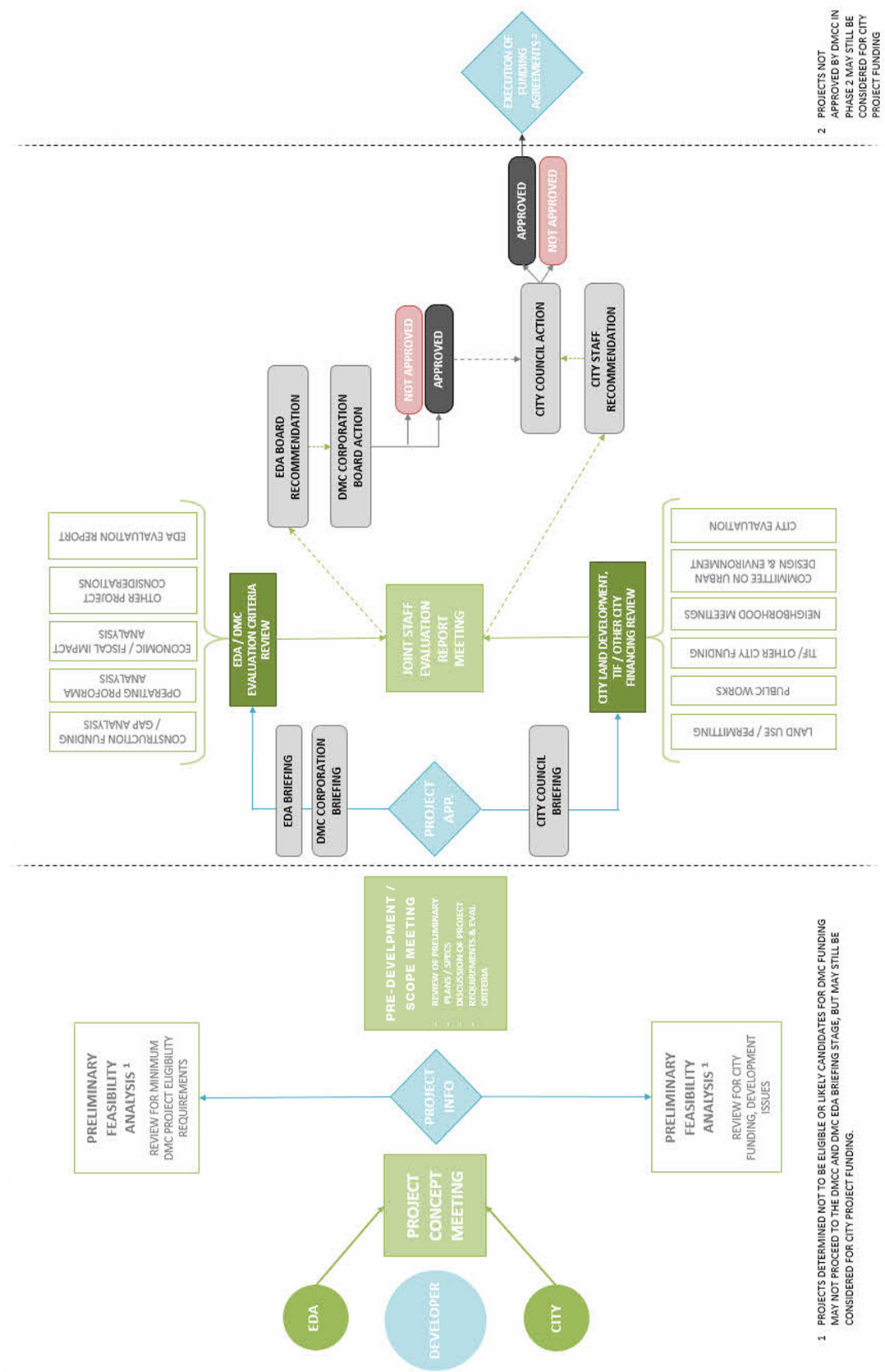
DEVELOPMENT PROCESS:

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PHASE THREE

PHASE TWO

PHASE ONE



2. PROJECTS NOT APPROVED BY DMCC IN PHASE 2 MAY STILL BE CONSIDERED FOR CITY PROJECT FUNDING

1. PROJECTS DETERMINED NOT TO BE ELIGIBLE OR LIKELY CANDIDATES FOR DMC FUNDING MAY NOT PROCEED TO THE DMCC AND DMC EDA BRIEFING STAGE, BUT MAY STILL BE CONSIDERED FOR CITY PROJECT FUNDING.

I. PROJECT CONCEPT REVIEW CHECKLIST

The developer will be asked to provide an overview of the proposed project during the Project Concept Review. Although it is not required, the developer is strongly encouraged to submit, in advance, a project summary adequately defining the following:

General Project Description:

- Project Scope
- Project Type
- Proposed Buildings and Structures
- Traffic Consideration/Access from Adjacent Roadways
- Any Existing Facilities on Site

Project Location

Project Ownership/Legal Structure

Project Status (design/engineering/financing/construction)

Preliminary Sources and Uses Document

2. PRE-DEVELOPMENT REVIEW CHECKLIST

The developer is required to submit a written project document adequately defining the following information:

- General Project Description:**
 - **Refined Information from Prior Meeting**
- Preliminary Market Studies, if any**
- Preliminary Job Projections**
- Preliminary Sources & Uses of Funds**
- Preliminary Planning Documents**
(concept design, preliminary feasibility analysis, etc.)
- Preliminary Traffic Considerations**
- Preliminary “But For” Analysis**
- Preliminary Project Schedule**
- Estimated Funding Request**

PROJECT EVALUATION CRITERIA

DMC evaluation criteria will be utilized by the DMC Corporation and the City of Rochester in the review and approval of projects undertaken in accordance with the DMC Development Plan. The DMC EDA may engage third parties to assist with various background research and analysis of projects.

1. Does the project include a plan for achieving the DMC vision and goals? Is it critical to driving the strategies included in the Development Plan?

- a. Is the project consistent with the stated DMC goals and specifically contributing to job creation?
 - Does the project meet one or more of the goals and objectives established for the DMC Development Plan?
- b. Is the project consistent with the DMC vision?
 - Is the project part of a bold and aspirational concept for the future?
 - Does the project fit with the principles of the vision?
 - Does the project provide a framework for growth in this sub-district?
 - Does the project build infrastructure to support growth and drive investment? Would the investment occur without the public infrastructure to be funded? Is the proposed public infrastructure solely for the benefit of the project or does it also support the broader vision of the DMC District?
 - Will the public funding accelerate private investment in the DMC Development District or applicable sub-district?
 - Does the project provide a catalyst or anchor for an approved strategy? Can the project reasonably be expected to catalyze or anchor development in one of the six sub-districts?
 - Can the project reasonably be expected to catalyze necessary transportation/transit strategies?

2. Does the project include a plan for achieving consistency with the DMC Development Plan (and any updates thereto) and other relevant planning documents?

- a. Is the project consistent with the DMC Planning Documents?
 - Is the project consistent with the DMC Development Plan, Transportation Master Plan, and/or Infrastructure Master Plan?
 - Is the project consistent and/or supportive of the Finance Plan, Business Development Plan, and other implementation strategies of DMC?
- b. Is the project consistent with the City/County Planning Documents?
 - Is the project consistent with the Rochester Downtown Master Plan or Capital Improvement Plan (CIP)?
 - If a Transit/Transportation project, is the project consistent with the Rochester-Olmsted Council of Governments long-range Transportation Plan?
- c. Does the project support sustainability principles as a core objective in the development and operations of the project?

3. Does the project include a plan that is financially viable?

- a. Projects are required to provide a preliminary finance plan with their applications. The information required includes:
 - Project summary (e.g., concepts, detailed program, project team.)
 - Total project budget.
 - Sources of funding, demonstrating a verifiable gap that justifies DMC funding
 - Project operating pro-forma, including an overview of any operations and maintenance funding that may be required.
 - A project plan and/or market study supporting the demand/need for the project.
 - Demonstration of financial capacity to support the project.
- b. The project-specific finance plan will be evaluated based upon the following criteria:
 - Is the project supported by current market conditions and comprehensive feasibility studies?
 - Does the project leverage additional private funds, maximizing the use of DMC funds?
 - Is the preliminary project finance plan comprehensive and viable based upon project team and financial capacity?
 - Is the project inclusive of an operation and maintenance pro forma?
 - Is there a verifiable gap for funding based upon a reasonable return on private investment?
 - Is the proposed operating structure sustainable?
 - Does the project impose any financial obligations on DMC or the City of Rochester for ongoing operational or maintenance support?

4. Is the project consistent with adopted strategies and/or one or more projects for the current implementation phase of the DMC Initiative?

The DMC Development Plan outlines projects and strategies that are recommended as the focus in each phase of the DMC initiative. These recommendations and the list of anticipated projects shall be reaffirmed and/or updated each year in the DMC Capital Investment Plan that is incorporated as part of the DMC's annual budget process and as necessitated by private investment in the DMC District.

Criteria will include:

- Is the project part of an approved strategy and current focus? Is the project outlined as an approved strategy for the project within the DMC Development Plan?
- Is the project recommended as a focus for the particular phase of the project in the DMC Development Plan?
- Is the project consistent with the DMC Capital Improvement Plan (CIP)?
- If public, is the project specifically listed in the DMC CIP? Or is the project necessary to facilitate a DMC-related strategy?
- If private, is the project otherwise compatible with the planned public improvements in the DMC CIP?

5. Does the project include a plan for achieving local small, minority-, and women-owned business project requirements and other project requirements, as applicable?

The DMC is established to drive economic and fiscal benefits to state and local jurisdictions and to benefit the community as a whole. Each project will be evaluated for its ability to realize and/or support growth occurring within the DMC District.

The information that will be required to make the evaluation will include:

- Agreement to execute the DMC Development Agreement, the terms of which shall be provided in the form to all applicants.
- Agreements will include requirements of the DMC initiative (e.g., American Made Steel, Minority Business Enterprise, Women Business Enterprise Construction Targets).

6. Does the project include a plan to comply with or support the economic-fiscal goals and objectives of the DMC?

The DMC is established to drive economic and fiscal benefits to state and local jurisdictions and to benefit the community as a whole. Each project will be evaluated for its ability to realize and/or support growth occurring within the DMC District.

The information that will be required to make the evaluation will include:

- a. Job Projections
 - Construction jobs
 - Permanent operating jobs, if applicable
- b. Tax-base projections (through 2049), if applicable
- c. Capacity or other support to demand (e.g., public works)

The economic-fiscal analysis will be evaluated based on the following criteria :

- Does the project generate substantial economic-fiscal gain based upon job projections?
- Does the project generate substantial economic-fiscal gain based upon tax-base projections?
- Does the project maximize the opportunity for investment by attracting other private capital?
- Does the project support the economic strategies of the project by providing civic/cultural uses and/or public amenities that support strategic growth in the DMC Development Plan?
- Does the project align with district and/or specific business development and economic development strategies that are adopted as part of the DMC Development Plan?

7. Other Considerations

A written summary will be provided by the developer for other considerations that the DMC Corporation Board may take into account when evaluating projects. These Include:

a. Is the project inside the DMC Development District?

To be funded, projects must be within the boundaries of the DMC District. The DMC Corporation and the City of Rochester may consider expanding the DMC District to support the execution of specific projects or strategies that are outside of the current boundaries. The DMC Corporation and City of Rochester may choose to do this by amending the current Development District or creating a new district, which may or may not be contiguous to the existing DMC District.

An amendment can happen at any time, but it is recommended that it only be done with an accompanying project request.

The criteria to be considered include:

- Limited to the area required to support the project request.
- Consistent with the core strategies and planning documents.
- Essential to the strategies and/or catalytic to growth under the DMC Development Plan.

b. Are there specific policies the DMC Corporation wishes to include/consider as implementation of the DMC Development Plan moves forward?

During the implementation phase of the DMC initiative, the DMC Corporation and/or City of Rochester may wish to provide special consideration to projects with certain social and/or community benefits that are not specifically required by the DMC Legislation. The prioritization of these considerations within the DMC Development Plan and the role of the DMC Corporation and/or City in implementing these considerations will be dependent upon many factors, including:

- The completion of certain planning efforts, including but not limited to, the City Comprehensive Plan
- The adoption of policies and/or ordinances by the city and/or Olmsted County
- Identifying sources of funding to support programs and/or operations
- Other implementation or operational considerations.

The DMC Corporation Board may direct the EDA to work with the city, county, and community organizations to develop and recommend specific policies, ordinances, and programs that may incentivize the integration of these types of benefits in the DMC Development District.

FINANCING

DMC FINANCIAL FRAMEWORK

The DMC prescribes a process by which DMC funds may be allocated to public infrastructure projects in accordance with the DMC Development Plan as approved in April 2015, whether public or private, and financed in part or in whole with public money.

Public infrastructure projects are identified in the model as:

- ▶ **General Infrastructure Projects** that are inclusive of both public works and development projects.
- ▶ **Transportation Infrastructure Projects.**

These categories are used to identify not only the type of project, but also the type of DMC funds assumed to be expended on these projects.

DMC FUNDING IS GAP FINANCING

DMC funding is gap financing, which supports the extraordinary costs of creating and sustaining a global destination.

DMC IS A PUBLIC-PRIVATE MODEL FOR INVESTMENT

The most innovative element of the DMC strategy is that **private investment leads the public investment**. Private development and investment is coupled with public funds to support the strategic initiatives of the plan (e.g., catalytic developments, shared parking, transit spaces, public spaces and amenities). The DMC law requires the private sector to meet a \$200 million threshold investment to activate the DMC funding program. Ongoing private investment is required to secure the \$585 million in public investment over the defined 20-year period.

The DMC Application for Funding can be found on the DMC website at DMC.MN/DEVAPPLICATION.

USE OF FUNDS

GENERAL INFRASTRUCTURE PROJECTS

General infrastructure projects anticipated in Phase 1 may include, but are not limited to, the following:

- Non-Transit Streets and Sidewalks
- Public Utilities
- Parcel Development
- Development
- Civic Uses, Public Spaces, Cultural Amenities
- Shared Parking



TRANSIT INFRASTRUCTURE PROJECTS

Transit/Transportation infrastructure projects anticipated in Phase 1 may include, but are not limited to, the following:

- Transit
- Transit/Streets and Bridges
- Transit Stations and Parking
- Active Transportation
- Signage and Wayfinding



SUPPLEMENTAL FUNDING

Successful cities and destinations draw from significant federal, state, local, and charitable resources to implement the vision and specific project objectives. To be truly successful, DMC cannot rely solely on DMC funds or allocations from the City of Rochester, Olmsted County, Mayo Clinic, or local developers to achieve the vision.

The following is an initial listing of federal and state funding/grant programs that have been identified as potential funding sources and for which certain DMC projects may be eligible. A comprehensive funding resource manual can be provided by the DMC Economic Development Agency upon request.

FEDERAL FUNDING SOURCES

- ▶ US Department of Commerce
 - Public Works
 - Economic Adjustment Assistance
- ▶ US Department of Treasury
 - Low-Income Housing Tax Credit
 - New Market Tax Credit
- ▶ US Department of the Interior
 - Historic Preservation Tax Incentives
 - Land and Water Conservation Fund
- ▶ US Department of Transportation
 - Fixed-Guideway Capital Investments Grants
 - Urbanized Area Formula Grants
 - Bus and Bus Facilities Grants
 - Tiger Discretionary Grants
 - Transportation Alternatives Program
- ▶ US Department of Housing and Urban Development
 - Community Development Block Grants
 - Home Investment Partnership Program
- ▶ US Department of Homeland Security
 - EB-5 Immigrant Investor Program

STATE FUNDING SOURCES

- ▶ Department of Employment and Economic Development
 - Job Creation Fund
- ▶ Economic Assistance Programs
 - Brownfield Tax Incentive
- ▶ Department of Employment and Economic Development
 - Contamination Cleanup Grant and Contamination Investigation and Response Action Plan Development Grant Programs



Rochester Market Summary – UNDER DEVELOPMENT

With Mayo Clinic at its heart, the Destination Medical Center initiative will be a catalyst to position Rochester, Minnesota, as the world’s premier “destination for health and wellness.”



WHAT IS DMC?

With Mayo Clinic at its heart, Destination Medical Center (DMC) is a 20-year economic development initiative to position Rochester, Minnesota, as the world's premier destination for health and wellness.

With more than \$5 billion in projected private investments over the next 20 years, DMC will provide the public financing necessary to build the public infrastructure and other projects needed to support the vision. DMC represents the largest economic development initiative in Minnesota and one of the largest in the United States.

WHO IS INVOLVED WITH DMC?

DMC is built upon a collaboration with a variety of supporters, partners, and stakeholders. Organizations and community members working together and sharing ideas play a vital role in making DMC a reality. They include the State of Minnesota; Olmsted County; the City of Rochester, and other local jurisdictions; Mayo Clinic; Rochester Area Economic Development, Inc.; Rochester Area Chamber of Commerce; Rochester Downtown Alliance; Rochester Convention and Visitors Bureau; the University of Minnesota–Rochester; a mix of arts, cultural, and civic groups; and many more.

WHAT IS THE DMC TIMELINE?

The DMC Development Plan—a 20-year development plan that serves as a strategic business plan and framework for implementation of the initiative—was adopted in April 2015. DMC is currently in the implementation phase. Priorities identified include Discovery Square, Heart of the City, and Transportation.

WHAT TYPES OF PROJECTS ARE INVOLVED IN DMC?

The DMC vision is: “To provide a high-quality patient, companion, visitor, and community member experience to become the world’s premier destination medical community.” Downtown Rochester will be an epicenter of growth in development and services to create a vibrant, world-class destination community. The growth will be centered around key DMC development areas:

- Livable City/Retail/Dining
- Sports, Recreation, and Nature, Hospitality/Convention
- Commercial Research and Technology
- Health and Wellness
- Learning Environment
- Arts and Culture/Civic/Entertainment
- Transportation

WHAT ARE THE PUBLIC INVESTMENTS IN DMC?

A total of \$585 million was allocated by state statute for this initiative. It breaks down as follows:

- State of Minnesota—\$424 million
 - Following an initial \$200 million of private investments, including required local matching contributions, the state will pay \$2.75 million annually for general infrastructure and \$0.45 million for transit infrastructure for every \$100 of private money spent to continue to build Rochester as a global medical destination.
- City of Rochester—\$128 million
- Olmsted County—\$33 million

Public dollars will not be used to pay for Mayo Clinic buildings and/or programs.

CONTACTS

The DMC Economic Development Agency is your central point of contact for your development-related needs within the DMC District. If you have a development-related question, please contact the DMC EDA at info@dmc.mn or call (507) 216.9720.

We hope that your experience with DMC is a pleasant one.

DMC EDA STAFF

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AWARDS & RECOGNITION

World Renowned And Globally Recognized

The City of Rochester and the State of Minnesota are continually recognized as some of the best places to live in America. With the world-renowned Mayo Clinic in Rochester's backyard, DMC creates a unique opportunity to position Rochester, Minnesota, as a truly global destination for healing and wellness, drawing patients and visitors to Minnesota and stimulating additional growth of the state's biosciences and technology sectors.

- ▶ Rochester ranks second among the **Top 100 Best Places to Live in America**
 - Livability

- ▶ Rochester ranks as **#1 Best Midsize City for Women in the Workforce**
 - NerdWallet

- ▶ Mayo Clinic ranked as the **#1 Best Hospitals 2014-15**
 - *US News & World Report*

- ▶ Rochester ranks in the top ten **Best Affordable Places to Live**
 - Livability (2015)

- ▶ Rochester ranks as one of **The Ten Easiest Cities to Find a Job**
 - ZipRecruiter (2014)

- ▶ Minnesota ranks in the **Top Ten Best States for Business & Careers**
 - *Forbes* (2014)

- ▶ Minnesota ranks as **#1 in the United States in Child Wellbeing**
 - Annie E. Casey Foundation 2015 *Kids Count Data Book*

- ▶ Rochester ranks among one of the **16 Best Places to Live in America: 2015**
 - *Outside magazine* (2015)



DMC Economic Development Agency

RESOURCE GUIDE | JANUARY 2016

Heart of the City: Public Space Design Update

To: DMCC Board of Directors
From: EDA Staff

Background:

The Destination Medical Center Economic Development Agency (DMC EDA) staff has been working with DMCC board of directors and City of Rochester to advance the design of the public spaces for Heart of the City.

Rochester City Council reviewed and approved the proposed RFQ/RFP process and Community Advisory Committee concept at the January 25th City Council meeting. Subsequently the RFQ was distributed and promoted in the design community, locally, regionally, and nationally. Eleven design teams submitted letters of interest and qualification.

Moreover, more than 90 individuals submitted their interest in serving on the Community Advisory Committee.

Next Steps:

Applications for the Community Advisory Community were reviewed by the committee co-chairs against the pre-determined criteria for committee make-up. A very diverse slate of candidates was presented to and approved by City Council. The first meeting of the committee is Tuesday, April 12, 2016.

Chateau Theatre Task Force: Update

To: DMCC Board of Directors
From: EDA Staff

Background:

The Chateau Theatre Reuse Task Force was established in October 2015. It developed an 18 month work plan with an end goal of recommending how the Chateau Theatre will be reused, financed, governed, and managed.

Progress:

- Task Force Establish, Oct 2015
- Draft of Values and Vision for future of Chateau Theatre developed
- City finalized purchase of the property, Jan 2016
- Input on future use of the venue gathered during or after three public events held at the Theatre
- Task Force conducted site visits to two theaters (Sheldon, Redwing; Paramount, St. Cloud) to gain an understanding of lessons learned.
- City Council has approved RFP for consultants to review programmatic limits and opportunities based on the venue size, location, and other constraints.

Next Steps:

- Additional real or virtual site visits with 6-8 comparable venues;
- Formal public input and community engagement process will be launched;
- Retain expert consultant to review programmatic limits and opportunities based on the venue size, location, and other constraints.

St. Marys Place: Update

To: DMCC Board of Directors
From: EDA Staff

Background:

While the status of the proposed development on 13th avenue and 2nd street has changed, DMC EDA is committed to developing a methodology to design the public realm/public infrastructure for the entire district. With City agreement and support, EDA hosted a work session of city staff leadership, members of City Council, major property owners in the area, Mayo Clinic, and volunteer leadership from the three nearby neighborhood organizations, with the goal of developing an agreed upon set of goals and design process.

The work session took place on Wednesday, March 16th, 2016. It was well attended and participants were very engaged. There was general consensus on the importance of designing as much of the public realm/public infrastructure of the entire sub-district as possible, inclusive of pedestrian circulation (eg, street level, subway, and skyway), streetscape/street design, connections to the neighborhoods, and parking.

Further, there was agreement that this should occur in a timely way to take advantage of market interest and development opportunities.

Next Steps:

Finalize the proposed design process for consideration by the City Council. Following review, modification, and acceptance of this approach, initiate the design process.

A.

Destination Medical Center Corporation

Resolution No. __-2016

Background Recitals

- A. The Destination Medical Center Corporation (“DMCC”) adopted the Development Plan on April 23, 2015, which identified proposed climate and energy sustainability visions for the Destination Medical Center initiative:
- a. Climate: To achieve carbon neutrality across the Destination Medical Center; and
 - b. Energy: To implement the most progressive, responsive and resilient district energy network in the country.
- B. With support from the McKnight Foundation, the Center for Energy and Environment (“CEE”) entered into a planning process with stakeholders and the community in order to make recommendations with respect to a coordinated strategy on energy and sustainability. That report, entitled “DMC Coordinated Energy Plan Recommendations” (“Energy Plan Report”) was presented by CEE to the DMCC on December 17, 2015.
- C. An integral recommendation of the Energy Plan Report is the establishment of an energy integration committee. This technical committee would be composed of representatives of the City of Rochester (the “City”), Olmsted County, Rochester Public Utilities (“RPU”), Minnesota Energy Resources (“MERC”), Mayo Clinic, and the Destination Medical Center Economic Development Agency (“DMC EDA”), with the purpose of making recommendations and taking practical, coordinated actions to ensure successful implementation of the climate and energy vision within the development district; providing ongoing accountability to the DMCC Board; providing transparency to the public; helping developers with easy-to-use technical assistance; and coordinating utility and City programs.

Resolution

NOW, THEREFORE, BE IT RESOLVED, by the Destination Medical Center Corporation Board of Directors, that the Board will strive to achieve the recommendations in the CEE Energy Plan Report with regard to

- 1) Establishing the DMC as a Sustainability Energy Zone;
- 2) Capturing all cost effective efficiency improvements in the Sustainable Energy Zone;
- 3) Optimizing district energy investments that serve buildings within the Sustainable Energy Zone for reliability, energy cost, and carbon saving;
- 4) Maximizing cost-effective renewable energy opportunities within the Zone; and
- 5) Creating a culture of sustainability.

BE IT FURTHER RESOLVED, that a DMC EDA facilitated technical advisory committee, known as the Energy Integration Committee, be established, as recommended in the CEE Energy Plan Report to plan and implement actions and processes to achieve the recommendations in the CEE Energy Plan Report; and that representatives of the entities set forth above be invited to join.

BE IT FURTHER RESOLVED, that the Board requests regular updates from the technical advisory committee as it undertakes its work, including an initial implementation plan by the end of 2016.

DMC Dashboard: Update

To: DMCC Board of Directors
From: EDA Staff

Background:

At the last DMCC Board meeting, EDA staff shared that work was underway with Wilder Research to develop a metrics dashboard for the DMC initiative. Since our last board meeting EDA staff has held multiple meetings with Wilder to co-develop the goals, outcomes, and indicators that will build the core of the dashboard. The dashboard goals are directly linked to the five goals of the DMC development plan. The current draft of the dashboard is attached.

EDA Staff presented a draft of the metrics dashboard to the EDA Board and received valuable insight upon which further refinement of outcomes and indicators was made.

Next Steps:

EDA Staff will continue to work with Wilder to finalize the underlying data sources for the various indicators and receive Wilder's final report on recommendation for how best to present the data.

The next phase is to populate the Dashboard with historical data, and create the visual representation of the dashboard.

Marketing Plan: Update

To: DMC Corporation Board of Directors
From: EDA Staff

DMC EDA has contracted Clarity Coverdale Fury (CCF), a Minneapolis-based marketing firm, to assist with developing a marketing plan for the DMC initiative.

Goals:

The goals of this phase of the DMC marketing efforts include:

- Create messaging to articulate the current aspirational Rochester story
- Identify key messages around DMC vision in fulfilling Rochester's future

Process of CCF:

CCF performed extensive research and conducted stakeholder interviews with key stakeholders:

- City of Rochester
- Market Rochester
- Mayo Clinic
- Industry Leaders
- Economic Developers
- Entrepreneurs
- DMC Corporation Board Members

Next Steps:

CCF is now developing messaging based on these discussions and creating a marketing plan with a strong focus on the DMC District particularly Discovery Square. The final phase of their work will include a marketing plan which will be shared with the DMC EDA board and the DMCC Board in May.

TO: Jim Bier, Treasurer
Kathleen Lamb, Attorney

FR: Dale Martinson, Assistant Treasurer

Date: March 17, 2016

RE: February 2016 Financial Summary



The attached financial summary for February reflects activity to date totaling \$124,441 of 2016 budgeted expenditures of \$4,260,812. The total remaining 2016 budget of \$ 4,136,371 represents 97% of the original budget remaining with 10 months (83%) of the year remaining.

In the DMCC direct costs, the most significant charge to date is insurance coverage for the organization totaling 12,206. The EDA costs are billed both through Master Application for Payments (MAPs) for outside contractors and working capital loan advances for EDA payroll and other operational expenses. EDA Operational expenses to date amounted to \$51,743 with contract payments through the MAP process totaling \$59,847. Details of those contract payments are found on the second page of this summary as provided by the EDA.

Unaudited numbers for the total 2015 budget results show a total of \$3,223,284 of the \$4,363,456 available budget being spent during 2015. That budget total includes the \$565,653 budget amount encumbered from 2014 to finish out the DMCC Plan creation.

Please feel free to contact me with any questions or concerns.

Destination Medical Center Corporation
Financial Budget Summary
February 2016

	2016 Approved Approved Budget	Curent Month February 2016	February 2016 YTD	Amount Remaining	Percent Remaining
DMCC Board Expenses	36,612			36,612	100%
General Administrative Services	180,600	12,723	12,851		
Professional Services	780,600			780,600	100%
City Expenses	275,000		-	275,000	100%
Subtotal DMCC	1,272,812	12,723	12,851	1,092,212	86%
Third Party Costs - DMC EDA *					
Payroll, Staff, Administration & Benefits-EDA	777,000	33,526	53,546	723,454	93%
DMC EDA Operational Costs	163,000	3,336	7,368	155,632	95%
Economic Development Outreach & Support	495,000	5,730	14,588	480,413	97%
Professional Services	1,148,000	13,517	36,089	1,111,911	
Miscellaneous Expenses	405,000			405,000	100%
Subtotal EDA	2,988,000	56,109	111,590	2,876,410	96%
Total DMCC 2015	4,260,812	68,832	124,441	4,136,371	97%
			-		
* See Attached Contract Commitments for EDA Portion		DMCC Working Capital Note	1,000		
		EDA Working Capital Note	50,000		

Master Application for Payment
Destination Medical Center Economic Development Agency

Master Application For Payment Detail: Feb 2016

3/1/2106

DMC EDA P&L Description	Vendor	Contract #	Previous Billings	Current Work in Place	Total Work to Date
EDA Staff Costs			\$ 1,803.15	\$ -	\$ 1,803.15
Payroll	Smart-Fill	NA	\$ 1,803.15	\$ -	\$ 1,803.15
EDA Operational Costs			\$ 4,031.62	\$ 3,336.00	\$ 7,367.62
Website, Drafting, Hosting	Brandhoot	4043	\$ 2,580.00	\$ 3,336.00	\$ 5,916.00
Website, Drafting, Hosting	Brandhoot	NA	\$ 210.00	\$ -	\$ 210.00
IT Hardware & Support	Data Smart	4044	\$ 355.99	\$ -	\$ 355.99
IT Hardware & Support	Data Smart	4044	\$ 777.75	\$ -	\$ 777.75
IT Hardware & Support	Data Smart	4044	\$ 107.88	\$ -	\$ 107.88
Econ Dev Outreach & Support			\$ 8,857.50	\$ 5,730.00	\$ 14,587.50
Conferences, Meetings, Travel & Sponsorships	DEED	NA	\$ 5,000.00	\$ -	\$ 5,000.00
Outreach, Print & Collateral	Fuse Digital	4042	\$ 1,755.00	\$ 270.00	\$ 2,025.00
Miscellaneous Econ Dev Costs	Inspire MN, LLC	NA	\$ 752.50	\$ 5,460.00	\$ 6,212.50
Conferences, Meetings, Travel & Sponsorships	RCTC	NA	\$ 600.00	\$ -	\$ 600.00
Conferences, Meetings, Travel & Sponsorships	Rochester Downtown Alliance	NA	\$ 750.00	\$ -	\$ 750.00
Professional Services			\$ 22,572.52	\$ 13,516.50	\$ 36,089.02
Other Contracting Services	Brandhoot	4016	\$ 4,367.52	\$ -	\$ 4,367.52
Other Contracting Services	Inspire MN, LLC	4041	\$ 5,705.00	\$ 2,642.50	\$ 8,347.50
Other Contracting Services	MarketaBelle	4055	\$ -	\$ 4,374.00	\$ 4,374.00
Other Contracting Services	Wilder Research	4054	\$ -	\$ 6,500.00	\$ 6,500.00
Other Contracting Services	University of Minnesota	4053	\$ 12,500.00	\$ -	\$ 12,500.00
Miscellaneous Costs			\$ -	\$ -	\$ -
None	None		\$ -	\$ -	\$ -
Project Total			\$ 37,264.79	\$ 22,582.50	\$ 59,847.29

MAP for undisputed labor, services, or materials

Master Application for Payment
Destination Medical Center Economic Development Agency

Application Details

Application Number:	Feb 2016
Application Date:	3/1/2106
Period From:	2/1/2016
Period To:	2/29/2016

Sources of Funds:

City Contribution	\$ 22,582.50
-	\$ -
-	\$ -
-	\$ -
Total Sources	\$ 22,582.50

Uses of Funds:

EDA Staff Costs	\$ -
EDA Operational Costs	\$ 3,336.00
Econ Dev Outreach & Support	\$ 5,730.00
Professional Services	\$ 13,516.50
Miscellaneous Costs	\$ -
Total Uses	\$ 22,582.50

Statement of Project

Original 2016 Budget	\$ 2,988,188.00
Current 2016 Budget	\$ 2,988,188.00
Total completed to date via MAP process	\$ 59,847.29
Retainage to Date	\$ -
Total completed via MAP process less retainage	\$ 22,582.50
Less previous Map requests	\$ 37,264.79
Current MAP Request Amount Due	\$ 22,582.50
2016 operational expenses funded to date	\$ 51,743.08
Total 2016 City Contribution	\$ 111,590.37
<i>% of 2016 Budget</i>	<i>3.7%</i>

Approvals

EDA:	Date
DMCC:	Date

Certification of Expenditures Destination Medical Center

For Calendar Year 2015

Due to Commissioner of Employment and Economic Development (DEED) by April 1

Pursuant to Minnesota Statutes, Section 469.47, the Medical Business Entity and the Destination Medical Center Corporation (DMCC) Board of Directors (assisted by the City of Rochester) respectively submit to the Department of Employment and Economic Development (DEED) the following expenditures that relate to the Destination Medical Center (DMC) Development for the calendar year 2015, and the information required to support the approved methodology provided in the City of Rochester/Commissioner of Employment and Economic Development State Infrastructure Aid Agreement (State Infrastructure Aid Agreement).

Expenditures Reported This Year

Total Expenditure Reported This Year by Medical Business Entity ¹	\$85,708,731
Total Expenditure Reported This Year for individuals and other private entities ^{1,2}	\$20,487,686
TOTAL Expenditures This Year	\$106,196,417

Cumulative Expenditures

Cumulative Previous Expenditures	\$46,210,615
Previous Qualified Expenditures (minus \$200,000,000 Required Initial Investment)	(\$153,789,385)
TOTAL Expenditures This Year (from above)	\$106,196,417
Cumulative Qualified Expenditures as of 12/31/15	(\$47,592,968)

State Aid Qualified for this Year (local government match also required)

General State Infrastructure Aid Qualified for (Cum. Qual. Exp. multiplied by .0275)	
State Transit Aid Qualified for (multiplied by .0075)	

By providing my signature below, I certify that the information state herein, to the best of my knowledge, is accurate, true, and complies with the provisions of Minnesota Statutes, Section 469.47 and the approved methodology as outlined in the State Infrastructure Aid Agreement.

For Expenditures by the Medical Business Entity:

_____ Date
Mayo Clinic Chief Financial Officer

For all other Expenditures:

_____ Date
Destination Medical Center Corporation

¹ Expenditures need to be after June 30, 2013

² Private expenditures for the period of July 1, 2013 - December 31, 2015, after adoption of the Development Plan. Certain additional expenditures for this time period are currently under discussion with DEED, and may be included in the certification for calendar year 2016.

Building Permits within DMC Boundary

(Does not include Mayo Projects)

(Updated 3-16-2016 to omit public buildings)

Quarters	Completed
2013 3rd	\$829,770
4th	\$2,495,795
2014 1st	\$7,036,528
2nd	\$2,106,466
3rd	\$2,754,403
4th	\$3,383,504
2015 1st	\$868,500
2nd	\$490,000
3rd	\$424,085
4th	\$98,635
	\$20,487,686

DMC Report
 2015 Building Permits (4th Quarter - October 1st to December 31st)
Completed Building Permits
 (Within DMC Boundary, does not include Mayo Projects)

Sub Type Level	Category Level	Permit Number	Permit Issue Date	Parcel Number	Address Info	Permit Valuation	Work Description	Lic Prof	Owner	Current Permit Status	Current Permit Status Date
1	Demolition	Multi-Family R15-0020D	12/18/2015	009687	812 SW 2 ST, ROCHESTER, MN 55902	\$45,000	Complete demolition of apartment building R648	FRASER CONSTRUCTION RICK T. PENZ 3725 ENTERPRISE DR SW ROCHESTER, MN 55902	RONALD McDONALD HOUSE 850 2ND ST SW ROCHESTER, MN 55902	Finald	1/8/2016
2	Demolition	Multi-Family R15-0021D	12/18/2015	009682	806 SW 2 ST, ROCHESTER, MN 55902	\$46,400	Complete demolition of apartment building R648	FRASER CONSTRUCTION RICK T. PENZ 3725 ENTERPRISE DR SW ROCHESTER, MN 55902	RONALD McDONALD HOUSE 850 2ND ST SW ROCHESTER, MN 55902	Finald	1/8/2016
3	Multi-Family Bldg	Alteration R15-0104M/FB	10/29/2015	009170	430 SW 7 ST, ROCHESTER, MN 55902	\$2,000	Remove door and install new agress window; remove stairs (rental)	OWNER	SAVAGE REAL ESTATE HOLDINGS OF ROCHESTER PO BOX 474 ROCHESTER, MN 55903	Finald	11/5/2015
4	Residential Bldg	Alteration R15-1672RB	12/11/2015	005163	850 SW 1 ST, ROCHESTER, MN 55902	\$2,735	3 egress window installation on 2nd floor. 2 railings - 1 at stairs other 1 at door (RENTAL)	BOBS CONSTRUCTION INC KELLY MADSON 4006 HWY 14 E ROCHESTER, MN 55904	HUOH, SRUN 850 1ST ST SW ROCHESTER, MN 55902	Finald	12/18/2015
5	Sign	Business R15-0151S	11/4/2015	078115	310 S BROADWAY AVE, ROCHESTER, MN 55904	\$2,500	Wall sign "McGladrey"	OWNER	BRENT MOREY 1530 GREENVIEW DR SW 212F ROCHESTER, MN 55901	Finald	1/22/2016

\$98,635

DMC Report
 2015 Building Permits (3rd Quarter - July 1st to September 30th)
Completed Building Permits
 (Within DMC Boundary, does not include Mayo Projects)

Sub Type Level	Category Level	Permit Number	Permit Issue Date	Parcel Number	Address Info	Permit Valuation	Work Description	Lic Prof	Owner	Current Permit Status	Current Permit Status Date
1	Commercial Bldg	R15-0222CB	7/14/2015	014442	30 SE 3 ST, ROCHESTER, MN 55904	\$400,000	New tenant restaurant on 7th floor (La Viena rooftop - Plaza on Historic 3rd)	Buildcorp, Inc. Brian Moser 30 3 St SE Rochester, MN 55904	Nova Restaurant Group 6400 Flying Cloud Dr Suite 215 Eden Prairie, MN 55344	Finald	12/1/2015
2	Commercial Bldg	R15-0234CB	8/5/2015	017887	100 SW 1 AVE, STE# 104, ROCHESTER, MN 55902	\$5,000	Alterations to existing space (Cloud 9 Spa & Salon - 100 1 Ave Bldg)	OWNER	Baogin Fan 917 2 St SW ROCHESTER, MN 55902	C of O Issued	11/2/2015
3	Commercial Bldg	R15-0363CB	9/16/2015	017965	101 E CENTER ST, ROCHESTER, MN 55904	\$18,000	Re-roofing hotel	OWNER	FRIEDRICH, ANDY 10817 110 ST SE CHATFIELD, MN 55923	Finald	10/13/2015
4	Multif-Family Bldg	R14-0065MFB	9/3/2015	004995	212 NW 6 AVE, ROCHESTER, MN 55901	\$500	Replace steps, handrail and guardrail on existing deck for apartment #2	OWNER	STORM, GREG 513 2 ST NW ROCHESTER, MN 55901	Finald	9/4/2015
5	Sign	R15-0106S	9/18/2015	005526	438 SE 3 AVE, ROCHESTER, MN 55904	\$385	Wall sign "BUCKEYE LIQUOR"	OWNER	TGM HEAL ESTATE LLC 438 3 AVE SE ROCHESTER, MN 55904	Finald	9/23/2015

\$424,085

DMC Report
 2015 Building Permits (2nd Quarter - April 1st to June 30th)
Completed Building Permits
 (Within DMC Boundary, does not include Mayo Projects)
 (Report updated 3-16-2016 to omit public buildings)

Sub Type Level	Category Level	Permit Number	Permit Issue Date	Parcel Number	Address Info	Permit Valuation	Work Description	Lic Prof	Owner	Current Permit Status	Current Permit Status Date
1	Commercial Bldg	Alteration R15-0115CB	4/17/2015	025249	400 S BROADWAY AVE ROCHESTER, MN 55902	\$4,000	Creating a hallway between two offices (Riverside Building - unit #204)	JEFF KLEIN CONSTRUCTION, LLC Jeff Klein 8618 Ranch View Ln SE Elyria, MN 55934	3rd District Public Defenders 400 South Broadway Suite 204 ROCHESTER, MN 55904	Finalized	4/30/2015
2	Commercial Bldg	Phased Partial Permit R15-0143CB	4/24/2015	080524	220 S BROADWAY AVE, STE# 100, ROCHESTER, MN 55904	\$21,500	Partial phase interior demolition and unfinished steel stud work - Alterations to existing office space (Chamber of Commerce - Holiday Inn)	SCHWAB LLC Mike Hansen 1530 Greenview Dr SW Sile 109 Rochester, MN 55902	CENTER PLAZA ASSOCIATION 220 BROADWAY AVE S ROCHESTER, MN 55904	Closed	10/15/2015
3	Commercial Bldg	Alteration R15-0098CB	5/27/2015	011554	1219 SW 2 ST., ROCHESTER, MN 55902	\$120,000	Alterations to existing space for take out food (Tran's Philly Steak Sub)	JT Egner Construction Josh Egner 17595 Kenwood Trail Sulle 250 Lakerville, MN 55044	Bountot Single 3462 55 St NW ROCHESTER, MN 55902	Finalized	10/6/2015
4	Commercial Bldg	Alteration R15-0117CB	5/29/2015	080524	220 S BROADWAY AVE, STE# 100, ROCHESTER, MN 55904	\$250,000	Alterations to existing office space (Chamber of Commerce - Holiday Inn)	SCHWAB LLC John Hill 1530 Greenview Dr SW Sile 109 Rochester, MN 55902	CENTER PLAZA ASSOCIATION 220 BROADWAY AVE S ROCHESTER, MN 55904	C of O Issued	10/15/2015
5	Commercial Bldg	Alteration R15-0212CB	6/8/2015	081707	20 SW 2 AVE, ROCHESTER, MN 55902	\$6,500	New entry door system (Kahler Grand - Salsbery level) New bathroom in the Total Image Space (Kahler Grand - Salsbery level) (Buckeye Liquor)	T.S. COMPANIES Todd Saverson 1951 Kerry Dr NE Rochester, MN 55906	KAH 202ND AVENUE LLC 20 2 AVE SW ROCHESTER, MN 55902	Finalized	10/19/2015
6	Commercial Bldg	Alteration R15-0136CB	6/9/2015	005526	438 SE 3 AVE, ROCHESTER, MN 55904	\$38,000	Alterations to existing space for new tenant	TGM REAL ESTATE LLC 438 3 AVE SE ROCHESTER, MN 55904	TGM REAL ESTATE LLC 438 3 AVE SE ROCHESTER, MN 55904	C of O Issued	9/24/2015
7	Multi-Family Bldg	Alteration R15-0060MFB	6/4/2015	012776	603 SW 1 ST., ROCHESTER, MN 55902	\$50,000	Install new window inserts in 19 unit apartment, bedrooms to have casement windows, all others to have single hung, install a new front door and two new back doors. (The Zick)	MASTER TRADE SERVICES 1200 5 ST S SAUK RAPIDS, MN 56379	WALTE PARK, MN 56387	Finalized	10/5/2015

\$490,000

DMC Report
 2015 Building Permits (1st Quarter - January 1st to March 31st)
Completed Building Permits
 (Within DMC Boundary, does not include Mayo Projects)

Sub Type Level	Category Level	Permit Number	Permit Issue Date	Parcel Number	Address Info	Permit Valuation	Work Description	Lic Prof	Owner	Current Permit Status	Current Permit Status Date
1	Commercial Bldg Phased Partial Permit	R15-00020CB	1/2/2015	014315	4 SW 3 ST, ROCHESTER, MN 55902	\$10,000	Partial phase interior demolition only for alterations to existing restaurant to include a brewery and bar (Grand Rounds Brew Pub)	KRAUS-ANDERSON CONSTRUCTION CO Adam Kramer 416 S BROADWAY ROCHESTER, MN 55904	INDIGO FUSION HOLDINGS, LLC 720 NORTHERN HILLS DRIVE ROCHESTER, MN 55906	Closed	4/6/2015
2	Commercial Bldg Alteration	R15-00130CB	1/9/2015	017887	100 SW 1 AVE, STE# 202, ROCHESTER, MN 55902	\$500	Alterations to existing space (Johnny Mango - 100 1 Ave Food Court)	JT Enger Construction Josh Enger 17595 Kenwood Trail Suite 250 Lafayette, MN 55044	Baraya, LLC 421 1 St SW Suite 303 Rochester, MN 55902	Finald	1/16/2015
3	Commercial Bldg Alteration	R14-04600CB	1/15/2015	078774	221 SW 1 AVE, ROCHESTER, MN 55902	\$950,000	Alterations to existing space (Business 3rd level - Cardio 3) Center for Regenerative Medicine	ALVIN E BENKE, INC Adam E Benke 2560 W Hwy 14 ROCHESTER, MN 55901	CITY OF ROCHESTER 201 4 ST SE ROCHESTER, MN 55904	Finald	1/19/2016
4	Commercial Bldg Alteration	R15-00770CB	3/17/2015	018102	211 NW 2 ST 508, ROCHESTER, MN 55901	\$8,000	Alterations to unit #508 (Mayo Clinic - Charter House)	WEIS BUILDERS Scott Fenske 2227 7 ST NW ROCHESTER, MN 55901	Deborah Kanitz 211 2 ST NW ROCHESTER, MN 55901	Finald	5/6/2015

\$898,500

DMC Report
 2014 Building Permits (4th Quarter - October 1st to December 31st)
Completed Building Permits
 (Within DMC Boundary, does not include Mayo Projects)

Sub Type Level	Category Level	Permit Number	Permit Issue Date	Parcel Number	Address Info	Permit Valuation	Work Description	Le Prof	Owner	Current Permit Status	Current Permit Status Date
1	Commercial Bldg	RI4-0328CB	10/2/2014	014442	30 SE 3 ST	\$1,130,000	New tenant, 3, 4 & 5 floors (Historic 3rd - Dunlop Seeger)	SOCHOEPNER, INC BRYAN SOCHOEPNER 1700 75 ST NE ROCHESTER, MN 55906	CITY CENTER ILLC 2211 AVE SW # 300 ROCHESTER, MN 55902	C of O Issued	3/20/2015
2	Commercial Bldg	RI4-0392CB	10/10/2014	017987	100 SW 1 AVE, STE# 204, ROCHESTER, MN 55902	\$5,000	Storage units for food court tenants (First Avenue Food Court)	OWNER	Bahaya, LLC PO Box 143 Kasson, MN 55944	Finald	10/24/2014
3	Commercial Bldg	RI4-0395CB	10/14/2014	011555	1215 SW 2 ST, ROCHESTER, MN 55902	\$125,000	Interior remodel for accessible rooms, breakfast room, electrical upgrade service (Fiskdal Hotel)	BH Contractors Joe Benhard 27240 SD Hwy 115 Hartberg, SD 57032	Regency Hotel Management 3211 Sencore Dr Sioux Falls, SD 57107	C of O Issued	4/22/2015
4	Commercial Bldg	RI4-0415CB	10/27/2014	081056	222 SW 6 AVE, ROCHESTER, MN 55902	\$10,200	Replacement of a Modular Block Retaining Wall (Trinity Lutheran Church)	TRINITY EVANGELICAL LUTHERN CHURCH SW 329 3 ST SW ROCHESTER, MN 55902	Jay Anderson 1117 2 ST SW ROCHESTER, MN 55902	Finald	11/10/2014
5	Commercial Bldg	RI4-0418CB	10/31/2014	011561	1117 SW 2 ST, ROCHESTER, MN 55902	\$13,235	Re-Flooding with 40 mill Duro-Last PVC membrane.	All Elements, Inc. Paul Levisse 301 Chelsea Road Monticello, MN 55382	CITY OF ROCHESTER 201 4 ST SE ROCHESTER, MN 55904	Finald	2/27/2015
6	Commercial Bldg	RI4-0400CB	11/6/2014	078774	221 SW 1 AVE, ROCHESTER, MN 55902	\$90,000	Tenant fitup for office phase II (Bio-Business 2nd- Mayo Clinic Business Accelerator)	ALVIN E BENNIKE, INC Mike E Benlike 2860 W Hwy 14 ROCHESTER, MN 55901	OWNER	Finald	1/12/2015
7	Commercial Bldg	RI4-0393CB	11/1/2014	011534	1407 SW 2 ST, Rochester 55902	\$43,761	Finish whitebox space for salon (West End Salon - Homewood Suites by Hilton)	OWNER	Nelson Robinson 12714 St NE Rochester, MN 55906	C of O Issued	2/26/2015
8	Commercial Bldg	RI4-0394CB	11/12/2014	025717	717 SE 3 AVE, ROCHESTER, MN 55904	\$85,000	Alterations for office space on lower and main levels on north side (Christed Medical Center)	MCGOUGH CONSTR/ROCH OFFICE Dan Melbostad 3555 9 ST NW STE 100 ROCHESTER, MN 55901	Omrsted Medical Center 210 9 St SE ROCHESTER, MN 55904	C of O Issued	3/6/2015
9	Commercial Bldg	RI4-0348CB	11/12/2014	025717	717 SE 3 AVE, ROCHESTER, MN 55904	\$50,000	Interior demolition for future office space (SEH - Yaggy Associates)	MCGOUGH CONSTR/ROCH OFFICE Dan Melbostad 3555 9 ST NW STE 100 ROCHESTER, MN 55901	Yaggy Colby Building of Rochester 700 1 AVE SE ROCHESTER, MN 55904	Closed	5/10/2015
10	Commercial Bldg	RI4-0329CB	11/17/2014	019564	624 SW 3 AVE, ROCHESTER, MN 55902	\$28,000	New roof top cooler equipment (Zumbro Evangelical Lutheran Church)	VALDH MECHANICAL INC TY BESTOR 416 SOUTH BROADWAY #2 ROCHESTER, MN 55904	ZIMMERO EVANGELICAL LUTH CHURCH 624 3 AVE SW ROCHESTER, MN 55902	Finald	11/26/2014
11	Commercial Bldg	RI4-0381CB	11/21/2014	014442	30 SE 3 ST	\$330,000	Fred Carlson dental office from whitebox (Fred Carlson - 2nd level east - Historic on 3rd)	ALVIN E BENNIKE, INC Mary E Kalliewski 2960 W Hwy 14 ROCHESTER, MN 55901	Fred Carlson 206 South Broadway ROCHESTER, MN 55904	C of O Issued	8/13/2015
12	Commercial Bldg	RI4-0401CB	12/4/2014	014442	30 SE 3 ST	\$1,000,000	Tenant finish from partial phase infrastructure (Italian Concept Restaurant - main level - Plaza on Historic 3rd)	WEIS BUILDERS Brian Sheehan 2227 7 ST NW ROCHESTER, MN 55901	Pat Woodring 6400 Flying Cloud Dr Suite 215 Eden Prairie, MN 55344	C of O Issued	5/13/2015
13	Commercial Bldg	RI4-0430CB	12/12/2014	025717	717 SE 3 AVE, ROCHESTER, MN 55904	\$440,000	Alterations for office space on south main level (SEH - Yaggy Associates)	MCGOUGH CONSTR/ROCH OFFICE Dan Melbostad 3555 9 ST NW STE 100 ROCHESTER, MN 55901	SEH (Yaggy Colby) 717 3 Ave SE ROCHESTER, MN 55904	C of O Issued	5/10/2015
14	Sign	RI4-0140S	11/19/2014	011555	1215 SW 2 ST, ROCHESTER, MN 55902	\$28,308	Wall Sign (Aspen Select)	OWNER	US HOTEL ROCHESTER VENTURES LLP 3211 WEST SENCORE DR SIOUX FALLS, SD 57107	Closed	4/17/2015

DMC Report
 2014 Building Permits (4th Quarter - October 1st to December 31st)
Completed Building Permits
 (Within DMC Boundary, does not include Mayo Projects)

15	Sign	Business	R14-0152S	12/9/2014 07:9195	318 SW 1 AVE 120, ROCHESTER, MN 55902	\$5,000 Wall Sign to replace prior owner (Bermer Bank)	OWNER	Bermer Bank 8555 Eagle Point Blvd Lake Elmo, MN 555042	Finished	4/15/2015
						\$3,383,504				

DMC Report
 2014 Building Permits (3rd Quarter - July 1st to September 30th)
Completed Building Permits
 (Within DMC Boundary, does not include Mayo Projects)
 (Report updated 3-16-2016 to omit public buildings)

Sub Type Level	Category Level	Permit Number	Permit Issue Date	Parcel Number	Address Info	Permit Valuation	Work Description	Liab Prof	Owner	Current Permit Status	Current Permit Status Date
1 Commercial Bldg	Alteration	R14-02080CB	7/9/2014 01:44:35		310 S BROADWAY AVE, ROCHESTER, MN 55904	\$490,000	Tenant finish from whitebox (Exhibitor Media Group - Main level - City Centre Building)	ALVIN E BENIKE, INC May E Kalsbeek 2980 W Hwy 14 ROCHESTER, MN 55901	CITY CENTRE ROCHESTER LLC 2227 7 ST NW ROCHESTER, MN 55901	C of O Issued	10/24/2014
2 Commercial Bldg	Alteration	R14-02560CB	8/1/2014 01:84:87		407 NW 2 AVE, ROCHESTER, MN 55901	\$12,000	Move wall at bathroom & office remodel, new furnace (Collins Feed & Seed)	Ronald F Carlsen 2525 Schuster Ln NW Rochester, MN 55901	COLLINS/RANDALL A 411 2 AVE NW ROCHESTER, MN 55901	C of O Issued	11/12/2014
3 Commercial Bldg	Alteration	R14-02490CB	8/5/2014 01:77:76		18 SW 3 ST, ROCHESTER, MN 55902	\$15,305	New fitness studio tenant (Studio on 3rd - Merchants Exchange Bldg - Unit 2)	Silka Construction Josh Silka 1055 1 Ave SE Rochester, MN 55904	Sarah Paechert 930 8 Ave SW ROCHESTER, MN 55902	Finald	11/5/2014
4 Commercial Bldg	Phased Partial Permit	R14-03140CB	8/6/2014 01:77:80		304 SW 1 AVE, ROCHESTER, MN 55902	\$3,000	Interior partial demolition for - Alterations to existing dining area, bar area and window improvements (Bilotti's Pizzeria)	OWNER	Karla Sperry 1620 5 Ave SE ROCHESTER, MN 55902	Closed	11/24/2014
5 Commercial Bldg	Alteration	R14-02750CB	8/12/2014 01:78:54		221 SW 1 AVE, ROCHESTER, MN 55902	\$108,598	Office fitup 2nd floor (Brandix 13 - Bio Business Center)	CONSTRUCTION COLLABORATIVE Grant Michalecz 320 S BROADWAY ROCHESTER, MN 55904	Aaron Epps 221 1 Ave SW ROCHESTER, MN 55902	C of O Issued	10/21/2014
6 Commercial Bldg	Alteration	R14-03130CB	8/25/2014 01:77:80		304 SW 1 AVE, ROCHESTER, MN 55902	\$49,000	Alterations to existing dining area, bar area and window improvements (Bilotti's Pizzeria)	OWNER	Karla Sperry 1620 5 Ave SE ROCHESTER, MN 55902	C of O Issued	12/9/2014
7 Commercial Bldg	Phased Partial Permit	R14-00540CB	8/27/2014 01:44:42		30 SE 3 ST	\$1,500,000	Partial phase finish of common areas throughout, plumbing, electrical and mechanical infrastructure. No tenant finishes (Pizza on Historic 3rd)	WEIS BUILDERS Scott Sertke 2227 7 ST NW ROCHESTER, MN 55901	Karla Sperry 1620 5 Ave SE ROCHESTER, MN 55902	C of O Issued	3/20/2015
8 Commercial Bldg	Addition	R14-01940CB	9/19/2014 01:43:16		10 SW 3 ST, ROCHESTER, MN 55902	\$180,000	Elevated deck addition (Tap House - 3rd St SW)	ALVIN E BENIKE, INC Steve E Bleniek 2980 W Hwy 14 ROCHESTER, MN 55901	Natalie Victoria 10 3 ST SW ROCHESTER, MN 55902	Finald	11/30/2015
9 Commercial Bldg	Alteration	R14-03710CB	9/25/2014 01:79:71		5 E CENTER ST, ROCHESTER, MN 55904	\$15,500	Remod (Suk Law Firm)	OWNER	SUK CHARLES JAMES 800 CLOVER LN SW ROCHESTER, MN 55902	Finald	10/3/2014
10 Multi-Family Bldg	New	R14-0034M/FB	8/11/2014 01:80:97		223 N BROADWAY, ROCHESTER, MN 55906	\$300,000	Conversion of second floor to two apartments (Runkle Residence)	EXCEL HOMES MICKEL ROWLAND PO BOX 6481 ROCHESTER, MN 55903	RUNKLE, TOBY 223 NORTH BROADWAY ROCHESTER, MN 55901	Finald	2/6/2015
11 Residential Bldg	Alteration	R14-1046FB	8/7/2014 00:93:89		207 SW 5 AVE 1203, ROCHESTER, MN 55902	\$80,000	Interior remodel of condo- kitchen, baths, bedrooms, closets.	KEY BUILDERS, INC BRAD CLEMENS 7840 LEQUE DR SW STE# A ROCHESTER, MN 55902	LAYNE HRIKE 207 5TH AVE SW #1203 ROCHESTER, MN 55902	Finald	2/18/2015

\$2,754,403

DMC Report
 2014 Building Permits (2nd Quarter - April 1st to June 30th)
Completed Building Permits
 (Within DMC Boundary, does not include Mayo Projects)
 (Report updated 3-16-2016 to omit public buildings)

Sub Type Level	Category Level	Permit Number	Permit Issue Date	Parcel Number	Address Info	Permit Valuation	Work Description	Lic Pool	Owner	Current Permit Status	Current Permit Status Date
1 Commercial Bldg	Alteration	RI4-01093CB	4/1/2014 002495		1406 SW 2 ST, ROCHESTER, MN 55902	\$14,831	Alterations / Windows - Inset (6) Inset window, custom steel, 2nd & 3rd floors	RYAN WINDOWS & SIDING, INC Bruce Ryan Box 3937 Rochester, MN 55903	BRENTWOOD ON 2ND 1406 2 ST SW ATTN: AMY SULLIVAN ROCHESTER, MN 55902	Finald	5/14/2014
2 Commercial Bldg	Alteration	RI4-00453CB	4/3/2014 025249		400 S BROADWAY, STE # 105, ROCHESTER, MN 55902	\$295,000	Tenant flip on main level (Cambria - Riverside Building)	ALVIN E BENNIKE, INC Steve E Bennek 2360 W Hwy 14 ROCHESTER, MN 55901	Melanie Toney 1100 West 78 St Eden Prairie, MN 55344	Finald	8/11/2014
3 Commercial Bldg	Alteration	RI4-01303CB	4/15/2014 014312		309 S BROADWAY, ROCHESTER, MN 55904	\$800	Exterior site approach for accessibility to rear of building (Big Brads on Broadway)	STEVE GENTRY CONSTRUCTION LLC STEVE E GENTRY 2307 7 ST NW ROCHESTER, MN 55901	Eric Peterson 309 South Broadway ROCHESTER, MN 55904	Finald	4/28/2014
4 Commercial Bldg	Alteration	RI4-01223CB	4/24/2014 017712		20 SW 2 AVE, ROCHESTER, MN 55902	\$15,000	Barber shop relocation (Kahler Hospitality Group - Subway level)	OWNER ROCHESTER, MN 55901	Kahler Hospitality Group 200 1 ST SW ROCHESTER, MN 55905	C of O Issued	7/30/2014
5 Commercial Bldg	Alteration	RI4-00923CB	4/29/2014 017897		101 SW 1 AVE, ROCHESTER, MN 55902	\$160,000	New tenant in existing space (Freshens - Marrott Subway level)	KEY BUILDERS, INC BRAD CLEMENS 7940 LEQUE DR SW STE # A ROCHESTER, MN 55902	Kahler Hospitality Group 20 2 Ave SW Rochester, MN 55902	C of O Issued	11/24/2014
6 Commercial Bldg	Alteration	RI4-01423CB	4/29/2014 017882		150 S BROADWAY, ROCHESTER, MN 55904	\$2,760	First floor conference room glazing wall replacement (Double Tree)	CONSTRUCTION COLLABORATIVE Grant Michalecz 320 S BROADWAY ROCHESTER, MN 55904	BGDS HOTEL LLC 121 23 AVE SW # 105 ROCHESTER, MN 55902	Finald	8/15/2014
7 Commercial Bldg	Alteration	RI4-01653CB	5/13/2014 050974		524 SE 4 ST, ROCHESTER, MN 55904	\$21,561	Permit 2,187 sq ft to adhered EPDM (Ross Auto Body)	ROSS1/MICHAEL 524 4 ST SE ROCHESTER, MN 55904	ROSS1/MICHAEL 524 4 ST SE ROCHESTER, MN 55904	Finald	5/29/2014
8 Commercial Bldg	Phased Partial Permit	RI4-01793CB	5/22/2014 014435		310 S BROADWAY AVE, ROCHESTER, MN 55904	\$12,500	Concrete floor finish with UG electrical, plumbing, no tenant finishes (City Centre Building)	ALVIN E BENNIKE, INC Mary E Kisilewski 2890 W Hwy 14 ROCHESTER, MN 55901	CITY CENTRE ROCHESTER LLC 2227 7 ST NW ROCHESTER, MN 55901	Finald	10/23/2014
9 Commercial Bldg	Alteration	RI4-01393CB	6/9/2014 017771		402 SW 1 AVE, ROCHESTER, MN 55902	\$723,000	Removal of existing portion of building and drive-up canopy, internal remodeling (US Bank)	Derek Occendor 5985 BANDEL RD NW ROCHESTER, MN 55901	U S BANK NATIONAL ASSOCIATION 2800 East Lake St Minneapolis, MN 55406	C of O Issued	10/31/2014
10 Commercial Bldg	Alteration	RI4-01203CB	6/17/2014 017906		11 SW 4 AVE, ROCHESTER, MN 55902	\$850,000	Remodel lower level - O'Day room, kitchen, restroom, stairwell, elevator, upper level conference room, fitness room, resident, stairwell, and main level building entrance, Southeast church entrance, lobby, and residence living area (Church of St. John the Evangelist)	WEIS BUILDERS Dan Pilzga 2227 7 ST NW ROCHESTER, MN 55901	CHURCH OF ST JOHN 11 4 AVE SW ROCHESTER, MN 55902	C of O Issued	6/19/2015
11 Multi-Family Bldg	Alteration	RI4-0020MFB	5/1/2014 009426		207 SW 5 AVE, ROCHESTER, MN 55902	\$5,000	Re-do existing bathroom to a shower instead of tub.	EXCEPTIONAL CONSTRUCTION & REMODELING LLC DOUGLAS K BANTZLAF 3750 SPRING GREEN CT NE ROCHESTER, MN 55906	NEILSON CAROL M 207 5 AVE SW # 1005 ROCHESTER, MN 55902	Finald	6/19/2014
12 Sign	Business	RI4-0032S	4/22/2014 017990		9 NW 3 AVE, ROCHESTER, MN 55901	\$12,000	Wall Sign/Freshens's Restaurant - Kahler Inn & Suites)	OWNER ROCHESTER, MN 55906	Kahler Hospitality Group 20 2 Ave SW Rochester, MN 55902	Finald	5/2/2014
13 Sign	Business	RI4-0062S	5/1/2014 017911		15 SW 1 AVE, ROCHESTER, MN 55902	\$2,229	Wall sign (Kahler Grand - Dunkin Donuts)	OWNER ROCHESTER, MN 55902	SUNSTONE KAHLER LLC 120 VANITS STE 350 ALLS VIEJO, CA 92656	Closed	6/17/2014
14 Sign	Business	RI4-0061S	5/15/2014 005105		839 SW 2 ST, ROCHESTER, MN 55902	\$295	Business Sign - Neurological Recovery House	OWNER ROCHESTER, MN 55902	ALLS VIEJO, CA 92656 Carlson, Ronald 601 6th Street SW Stewartville, MN 55976	Finald	7/16/2014

DMC Report
 2014 Building Permits (2nd Quarter - April 1st to June 30th)
Completed Building Permits
 (Within DMC Boundary, does not include Mayo Projects)
 (Report updated 3-16-2016 to omit public buildings)

15	Sign	Business	R14-0054S	5/29/2014 017911	15 SW 1 AVE, ROCHESTER, MN 55902	\$1,800 Projecting sign (Kahler Grand - Dunkin Donuts)	OWNER	SUNSTONE KAHLER LLC 120 VANTIS STE 350 ALIS WENJO, CA 92856	Closed	6/17/2014
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\$2,106,466

DMC Report
2014 Building Permits (1st Quarter - January 1st to March 31st)
Completed Building Permits
(Within DMC Boundary, does not include Mayo Projects)

Sub Type Level	Category Level	Permit Number	Permit Issue Date	Parcel Number	Address Info	Permit Valuation	Work Description	Lic Prof	Owner	Current Permit Status	Current Permit Status Date
1 Commercial Bldg	Alteration	R13-04360CB	1/7/2014 017886		111 S BROADWAY, ROCHESTER, MN 55904	\$18,000	New tenant space fit up (City Wines - University Square - 1st level)	RELIABLE CONTRACTORS, INC GARY NORRME 8831 10 Ave SW ROCHESTER, MN 55902	BGD 5, LTD PARTNERSHIP GALLERY PO BOX 249 ROCHESTER, MN 55903	C of O Issued	5/29/2014
2 Commercial Bldg	Alteration	R13-04300CB	1/13/2014 0174308		317 S BROADWAY, ROCHESTER, MN 55904	\$27,269	New tenant in existing space (Garvas & Chardonmay)	CONSTRUCTION COLLABORATIVE 320 S BROADWAY ROCHESTER, MN 55904 OWNER	HENDERSON HOLLY A 2211 SALEM RD SW ROCHESTER, MN 55902 Kahler Hospitality Group 202 Ave SW Rochester, MN 55902	C of O Issued	7/18/2014
3 Commercial Bldg	Alteration	R13-04340CB	1/31/2014 017990		9 NW 3 AVE, ROCHESTER, MN 55901	\$250,000	Tenant space alteration to restaurant (Fresher's Restaurant - Kahler Inn & Suites)	KEY BUILDERS, INC BRAD CLEMENS 7640 LEQUE DR SW STE # A ROCHESTER, MN 55902	SUNSTONE KAHLER LLC 202 Ave SW Rochester, MN 55902	C of O Issued	8/22/2014
4 Commercial Bldg	Alteration	R14-00090CB	2/24/2014 017912		20 SW 2 AVE, ROCHESTER, MN 55902	\$31,000	Alterations for new tenant on main level (Kahler Grand) Optical Flare	ROCHESTER, MN 55902 Dover, MN 55929	LNI RIVERSIDE LLC PO BOX 607 CLEAR LAKE, IA 50428	C of O Issued	4/4/2014
5 Commercial Bldg	Alteration	R14-00290CB	3/5/2014 025249		400 S BROADWAY, ROCHESTER, MN 55902	\$200,000	Wall installation for new tenant (Limb Lab)	Doug Peterson Construction Box 6 Dover, MN 55929	SUNSTONE KAHLER LLC 202 Ave SW Rochester, MN 55902	Finald	7/8/2014
6 Commercial Bldg	Alteration	R14-00310CB	3/6/2014 017887		100 SW 1 AVE, STE# 209, ROCHESTER, MN 55902	\$22,500	New restaurant in food court (Azteca Express - Suite #209)	OWNER	Sandra Cornejo 1053 3 Ave SE ROCHESTER, MN 55904	Finald	4/23/2014
7 Commercial Bldg	Alteration	R14-00220CB	3/7/2014 017911		15 SW 1 AVE, ROCHESTER, MN 55902	\$295,000	New coffee and donut shop into existing space street level (Kahler Grand - Dunkin Donuts)	SCHOEPNER, INC BRYAN SCHOEPNER 1770 75 ST NE ROCHESTER, MN 55906	ALIS VIELLO, CA 92686	C of O Issued	6/23/2014
8 Commercial Bldg	Alteration	R13-04260CB	3/25/2014 0174326		14 SW 2 ST, ROCHESTER, MN 55902	\$176,859	Interior renovation to existing tenant (Morgan Stanley - Landmark Building)	MISSION CONSTRUCTION INC 13821 INDUSTRIAL PARK BLVD PLYMOUTH, MN 55441	LANMARK PO BOX 283 NEW HAMPTON, IA 50659	C of O Issued	7/18/2014
9 Commercial Bldg	Phased Partial Permit	R14-00140CB	3/27/2014 014442		30 SE 3 ST	\$6,000,000	Partial phase structural shell with roof, exterior wall panels and common area doors (Plaza on Historic 3rd)	WEIS BUILDERS Todd Severson 2227 7 ST NW ROCHESTER, MN 55901	CITY CENTER I LLC 221 1 AVE SW # 300 ROCHESTER, MN 55902	C of O Issued	3/20/2015
10 Multi-Family Bldg	Alteration	R14-0004MFB	2/19/2014 017969		22 N BROADWAY AVE, ROCHESTER, MN 55906	\$5,000	Insulate and construct two interior turned out walls with foam insulation and sheetrock (Park Towers)	GREENWOOD CONSTRUCTION RYAN SCHLITZ 5491 GREENWOOD CT SE ROCHESTER, MN 55904	COM HOUSING SERVICES PARK 1059 EAST 900 SOUTH SALT LAKE CITY, UT 84105	Finald	3/11/2014
11 Sign	Business	R14-0011S	2/12/2014 017912		20 SW 2 AVE, ROCHESTER, MN 55902	\$10,900	Alterations for new tenant on main level (Mama Fu's Asian House - Kahler Grand)	OWNER	SUNSTONE KAHLER LLC 202 Ave SW Rochester, MN 55902	Closed	4/4/2014

\$7,096,528

DMC Report
2013 Building Permits (4th Quarter - October 1st to December 31st)
Completed Building Permits
(Within DMC Boundary, does not include Mayo Projects)

Sub Type Level	Category Level	Permit Number	Permit Issue Date	Parcel Number	Address Info	Permit Valuation	Work Description	Lic Prof	Owner	Current Permit Status	Current Permit Status Date
1 Commercial Bldg	Alteration	R13-03592CB	10/2/2013	009154	422 SW 5 ST, ROCHESTER, MN 55902	\$95,000	Exterior walkway and stair guard replacement only (Best Western Soldiers Field - Bldg #3)	CONSTRUCTION COLLABORATIVE Grant Michalez 320 S BROADWAY ROCHESTER, MN 55904	MACK'S LLC 401 6 ST SW ROCHESTER, MN 55902	C of O Issued	10/29/2014
2 Commercial Bldg	Alteration	R13-03593CB	10/2/2013	009156	415 SW 6 ST, ROCHESTER, MN 55902	\$95,000	Exterior walkway and stair guards replacement only Best Western Soldiers Field - Bldg #2)	Grant Michalez 320 S BROADWAY ROCHESTER, MN 55904	MACK'S LLC 401 6 ST SW ROCHESTER, MN 55902	C of O Issued	10/29/2014
3 Commercial Bldg	Alteration	R13-03496CB	10/29/2013	017773	18 SW 3 ST, STE# 300, ROCHESTER, MN 55902	\$298,000	3rd floor fit-up for dental clinic unit #900 (Blue Sky Dental - Merchants Exchange)	WEIS BUILDERS Todd Severson 2227 7 ST NW ROCHESTER, MN 55901	HAMILTON HEAL ESTATE INC 4057 28 ST NW SUITE 200 ROCHESTER, MN 55901	C of O Issued	1/10/2014
4 Commercial Bldg	Alteration	R13-03592CB	10/30/2013	017776	18 SW 3 ST, ROCHESTER, MN 55902	\$14,475	New office tenant in lower level (Zimmerman offices - Merchants Exchange Bldg - Unit 2)	Shika Construction Josh Silka 1055 1 Ave SE ROCHESTER, MN 55904	Arnie Henderson 115 1/2 North Broadway Suite #5 ROCHESTER, MN 55905	C of O Issued	1/2/2014
5 Commercial Bldg	Alteration	R13-03593CB	11/14/2013	017854	221 SW 1 AVE, ROCHESTER, MN 55902	\$83,320	New tenant build out in suite 102 (Imanis Life Science Lab - Bio Business Center)	RELIABLE CONTRACTORS, INC GARY NORRINE 6851 10 Ave SW ROCHESTER, MN 55902	Imanis Life Science Lab 221 1 Ave SW Suite 102 ROCHESTER, MN 55902	C of O Issued	1/8/2014
6 Commercial Bldg	Alteration	R13-04353CB	12/16/2013	017882	150 S BROADWAY, ROCHESTER, MN 55904	\$14,000	Main level alterations for gift shop - (Tableside Manor (Double Tree Hotel))	RELIABLE CONTRACTORS, INC GARY NORRINE 6851 10 Ave SW ROCHESTER, MN 55902	BGD5 HOTEL LLC 121 23 AVE SW # 105 ROCHESTER, MN 55902	C of O Issued	3/18/2014
7 Multi-Family Bldg	Phased Partial Permit	R13-0054MFB	10/8/2013	012778	609 SW 1 ST, Rochester 55902	\$150,000	Footings and Foundation walls through first level, no precast, partial phase permit for 20-unit 4-story apartment building (The Lots on 1st)	KEY BUILDERS, INC BRIAN MOSER 8851 10 Ave SW ROCHESTER, MN 55902	MCSHAY LLP 10873 WOLA RD NE EYOTA, MN 55934	Finald	8/28/2014
8 Multi-Family Bldg	New	R13-0061MFB	12/16/2013	012778	609 SW 1 ST, Rochester 55902	\$1,756,000	New 20-unit 4-story apartment building with enclosed garage (The Lots on 1st)	KEY BUILDERS, INC BRIAN MOSER 7700 AIR COMMERCE DR SW STE# A ROCHESTER, MN 55902	Tropel and Sons, LLC 4057 28 ST NW Suite 200 Rochester, MN 55901	Finald	9/3/2014

\$2,495,795

DMC Report
2013 Building Permits (3rd Quarter - July 1st to September 30th)
Completed Building Permits
(Within DMC Boundary, does not include Mayo Projects)
(Report updated 3-16-2016 to omit public buildings)

Sub Type Level	Category Level	Permit Number	Permit Issue Date	Parcel Number	Address Info	Permit Valuation	Work Description	Lic Pool	Owner	Current Permit Status	Current Permit Status Date
1 Commercial Bldg	Alteration	R13-0131CB	7/8/2013	048797	400 SE 4 ST, ROCHESTER, MN 55904	\$319,559	Interior alterations to gas station (Holiday Store #429)	Holiday Store Scott Albaugh 458 American Blvd West Bloomington, MN 55457	Holiday Store 4587 American Blvd West Bloomington, MN 55455	C of O Issued	3/16/2014
2 Commercial Bldg	Alteration	R13-0197CB	7/12/2013	002495	215 SW 14 AVE, ROCHESTER, MN 55902	\$39,000	Buildout of a spa (Heating Touch)	OWNER	1406 SECOND STREET ASSOC LLC 1408 2nd Street SW Rochester, MN 55902 Christopher Holway 525 S St SW ROCHESTER, MN 55902	C of O Issued	11/13/2013
3 Commercial Bldg	Alteration	R13-0133CB	7/17/2013	014309	315 S BROADWAY, ROCHESTER, MN 55904	\$4,000	Tenant flip (Press-Coffee and Tea Lounge)	OWNER	ROCHESTER, MN 55902	Finald	7/26/2013
4 Commercial Bldg	Phased Partial Permit	R13-0231CB	7/17/2013	011554	1217 SW 2 ST, ROCHESTER, MN 55902	\$25,000	Interior demolition of flooring, ceilings and walls for a new restaurant in existing space (Tonic) See also ilup permit #R13-0230CB.	KEY BUILDERS, INC BRYAN MOSER 7700 AIR COMMERCE DR SW STEP A ROCHESTER, MN 55902	Tonic, Inc 1217 2 ST SW ROCHESTER, MN 55902	Closed	11/6/2013
5 Commercial Bldg	Alteration	R13-0182CB	7/23/2013	017887	100 SW 1 AVE, STE# 204, ROCHESTER, MN 55902	\$52,000	Tenant finish (Tim's Philly Sandwich - 1 Ave Food Court) See also permit #R13-0084CB - Food Court expansion	ROCHESTER, MN 55902 Jeremy Kane ROCHESTER, MN 55906	Ten Dahn 1885 Central Valley Rd NE ROCHESTER, MN 55906	C of O Issued	11/11/2013
6 Commercial Bldg	Alteration	R13-0264CB	8/21/2013	017881	102 S BROADWAY, ROCHESTER, MN 55904	\$20,000	Reception, copy room and file room alterations (Stie Nicolas)	PHIL HOWARD CONSTRUCTION Phil Howard 10230 CTR RD 10 ST CHARLES, MN 55972	MURPHY TRUSTEE, JUDITH CHISHOLM PO BOX G CLEARLAKE, IA 50428	Finald	10/24/2013
7 Commercial Bldg	Alteration	R13-0230CB	8/22/2013	011554	1217 SW 2 ST, ROCHESTER, MN 55902	\$100,000	new restaurant in existing space (Tonic) See interior demolition permit #R13-0231CB	KEY BUILDERS, INC BRYAN MOSER 7700 AIR COMMERCE DR SW STEP A ROCHESTER, MN 55902	Tonic, Inc 1217 2 ST SW ROCHESTER, MN 55902	C of O Issued	11/9/2013
8 Commercial Bldg	Alteration	R13-0270CB	9/16/2013	017887	100 SW 1 AVE, STE# 208, ROCHESTER, MN 55902	\$46,000	Tenant finish (1st Ave Food Court - Nippon Express - Ste 208)	ROCHESTER, MN 55902 SCHOEPNER, INC Jeremy Kane 1770 75 ST NE ROCHESTER, MN 55906	NIPPON EXPRESS 100 1 ST AVE SW ROCHESTER, MN 55902	C of O Issued	11/11/2013
9 Commercial Bldg	Alteration	R13-0320CB	9/16/2013	017887	100 SW 1 AVE, ROCHESTER, MN 55902	\$40,500	Tenant finish (1st Ave Food Court - Essential Juice Bar - Suite 202)	SCHOEPNER, INC BRYAN SCHOEPNER 1770 75 ST NE ROCHESTER, MN 55906	Ann Charoulisa 3985 Barkshire Rd SW Rochester, MN 55902	C of O Issued	10/23/2013
10 Commercial Bldg	Alteration	R13-0299CB	9/23/2013	017887	100 SW 1 AVE, ROCHESTER, MN 55902	\$60,000	Tenant finish (1st Ave Food Court - Dunn Bros / Hot Pot - Suite 201)	SCHOEPNER, INC BRYAN SCHOEPNER 1770 75 ST NE ROCHESTER, MN 55906	Dennis Wang 120 Eton Hills Dr NW Suite 300 Rochester, MN 55901	C of O Issued	11/21/2013
11 Demolition	Multi-Family	R13-0013D	9/16/2013	012778	611 SW 1 ST, ROCHESTER, MN 55902	\$15,000	Demolition for the Lots Apartment	KEY BUILDERS, INC BRYAN MOSER 7700 AIR COMMERCE DR SW STEP A ROCHESTER, MN 55902	MCSHAY LLP 10873 VIOLA RD NE EYOTA, MN 55934	Finald	8/28/2014
12 Multi-Family Bldg	Alteration	R13-0052MFB	8/8/2013	011518	1418 SW 1 ST, ROCHESTER, MN 55902	\$700	2 Egress Windows on 2nd floor #5 apartment bedroom (tenant)	OWNER	KERAKOS, GEORGE 1418 1 ST SW ROCHESTER, MN 55902	Closed	8/14/2013
13 Multi-Family Bldg	Alteration	R13-0057MFB	9/24/2013	009449	625 SW 3 ST, ROCHESTER, MN 55902	\$6,500	Installing new windows	MASTER TRADE SERVICES Jesse Walle 1200 S ST S SAUK RAPIDS, MN 56379	INH Property Management 175 7th Avenue South Walle Park, MN 56387	Finald	10/16/2013
14 Residential Bldg	Alteration	R13-1085FB	8/29/2013	018588	631 SW 3 AVE, ROCHESTER, MN 55902	\$1,000	Wall construction in basement (Blue Sky Homes)	OWNER	BLUE SKY HOMES LLC 631 3 AVE SW ROCHESTER, MN 55902	Finald	2/26/2014

DMC Report
 2013 Building Permits (3rd Quarter - July 1st to September 30th)
Completed Building Permits
 (Within DMC Boundary, does not include Mayo Projects)
 (Report updated 3-16-2016 to omit public buildings)

15	Residential Bldg	Alteration	R13-1151NB	9/6/2013	009169	624 SW 5 AVE, ROCHESTER, MN 55902	\$1,000	Alterations/Windows - remove (2) existing window (double hungs), & install (2) new single casement windows to meet egress (RENTAL-SFD) on main level	BOBS CONSTRUCTION INC 4006 HWY 14 E ROCHESTER, MN 55904	BERGSTROM, RACHEL A 624 5 AVE SW ROCHESTER, MN 55902	Finald	10/24/2013
16	Residential Bldg	Alteration	R13-1251RB	9/27/2013	008988	107 SE 6 AVE, ROCHESTER, MN 55904	\$14,721	RENTAL- Replace 19 Windows	OWNER	GEORGE F FOLGIALES REV TRUST 6617 Dakota Trail Edina, MN 55439	Finald	11/25/2013
17	Sign	Business	R13-0077S	8/13/2013	017696	515 SW 1 AVE, ROCHESTER, MN 55902	\$19,495	Blade Sign (Metropolitan Market Place)	OWNER	METROPOLITAN MARKET PLACE LLC 420 5 AVE S STE A LACROSSE, WI 54601	Closed	11/26/2013
18	Sign	Business	R13-0078S	8/13/2013	017696	515 SW 1 AVE, ROCHESTER, MN 55902	\$9,295	Freestanding Sign (Metropolitan Market Place)	OWNER	METROPOLITAN MARKET PLACE LLC 420 5 AVE S STE A LACROSSE, WI 54601	Closed	11/26/2013
19	Sign	Business	R13-0079S	8/13/2013	017696	515 SW 1 AVE, ROCHESTER, MN 55902	\$46,000	Wall Signs (Metropolitan Market Place)	OWNER	METROPOLITAN MARKET PLACE LLC 420 5 AVE S STE A LACROSSE, WI 54601	Closed	11/26/2013

\$829,770

B.**DESTINATION MEDICAL CENTER CORPORATION****RESOLUTION NO. __-2016****Ratifying Execution and Transmission of April 1 Report to the Minnesota Department of
Employment and Economic Development**BACKGROUND RECITALS

A. Minnesota Statutes, Section 469.47, provides that by April 1 of each year, the medical business entity (Mayo Clinic) must certify to the Commissioner of the Department of Employment and Economic Development (“DEED”) the amount of expenditures made by Mayo Clinic in the preceding year. For expenditures made by an individual or entity other than Mayo Clinic, the Destination Medical Center Corporation (“DMCC”) must compile the information on the expenditures and may certify the amount to DEED. The certification must be in the form prescribed by DEED and include any documentation and supporting information regarding the expenditures that DEED requires. By August 1 of each year, DEED must determine the amount of expenditures for the previous year.

B. Staff from the City of Rochester and the Destination Medical Center Economic Development Agency prepared the report, due on April 1, 2016, attached hereto as Exhibit A. On behalf of the DMCC and Mayo Clinic, the Chair of the DMCC submitted the report on a timely basis to DEED.

RESOLUTION

NOW, THEREFORE, BE IT RESOLVED, by the Destination Medical Center Corporation Board of Directors that it ratifies and confirms the execution and transmission of the report to the Minnesota Department of Employment and Economic Development (“DEED”) as required by Minnesota Statutes, Section 469.47.

DESTINATION MEDICAL CENTER CORPORATION**RESOLUTION NO. ___-2016****Commending William W. George and Expressing Gratitude
for His Service to the Destination Medical Center Corporation****BACKGROUND RECITALS**

Whereas, William W. George was appointed by Mayo Clinic to serve as Mayo Clinic's inaugural member on the newly established Destination Medical Center Corporation Board of Directors (the "Board"); and

Whereas, from the first meeting of the Board on August 9, 2013, Mr. George has been extremely engaged in the establishment of Board policies and procedures, the Articles of Incorporation and the Bylaws, with a particular focus on good governance and best practices for the Board; and

Whereas, by virtue of Mr. George's rich background and experiences, including his service as Chair and Chief Executive Officer at Medtronic, as a member of the Mayo Clinic Board of Trustees, his senior fellowship at Harvard Business School, and his myriad other directorships and lifetime activities, Mr. George has offered to the Board a valuable perspective on leadership and stewardship; and

Whereas, Mr. George's commitment to the improvement of health and wellbeing has been reflected in his private life as well as in his many contributions to the Board, including the articulation of the Board's mission statement:

"With Mayo Clinic at its heart, the Destination Medical Center (DMC) initiative is the catalyst to position Rochester, Minnesota as the world's premier destination for health and wellness; attracting people, investment opportunities and jobs to America's City for Health and supporting economic growth of Minnesota, its bioscience sector, and beyond;" and

Whereas, Mr. George has been instrumental in the deliberations and refinement of the Development Plan for the Destination Medical Center initiative, and in framing the Board's priorities in these areas: Discovery Square, Heart of the City, and transportation initiatives; and

Whereas, the Board has relied on Mr. George's business acumen and policy expertise with the respect to the formulation of budgets and in its discussion and expectations with respect to appropriate measurement standards;

RESOLUTION

NOW, THEREFORE, BE IT RESOLVED, by the Destination Medical Center Corporation Board of Directors that it commends William W. George for his service to the Board, to the community and to the State of Minnesota.

BE IT FURTHER RESOLVED, that the Board expresses its gratitude to Mr. George for his devotion of time and energy to the formation of the Board, for his leadership in helping to establish priorities for the Board, for his engagement on issues and willingness to share expertise, and for his unwavering determination to make Rochester, Minnesota, America's City for Health.

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DESTINATION MEDICAL CENTER CORPORATION

RESOLUTION NO. __-2016

**Commending Ed Hruska and Expressing Gratitude for His Service to the Destination
Medical Center Corporation**

BACKGROUND RECITALS

Whereas, Ed Hruska was appointed by the City of Rochester, Minnesota, (the “City”), to serve as one of the City’s inaugural members on the newly established Destination Medical Center Corporation Board of Directors (the “Board”); and

Whereas, from the first meeting of the Board on August 9, 2013, Mr. Hruska has been extremely engaged in the establishment of Board policies and procedures, notably the Board’s Conflict of Interest Policy, with a particular focus on transparency and good governance for the Board; and

Whereas, Mr. Hruska offered a unique perspective to the Board, by virtue of his four terms on the Rochester City Council, his membership on the Rochester Downtown Alliance and Rochester Area Economic Development, Inc., and his current executive director role at the Rochester Amateur Sports Commission, not to mention his participation in so many other civic, educational, and sports organizations; and

Whereas, Mr. Hruska has been instrumental in the deliberations and refinement of the Development Plan for the Destination Medical Center initiative and in framing the Board’s priorities in these areas: Discovery Square, Heart of the City, and transportation initiatives; and

Whereas, upon the Board’s adoption of the Development Plan on April 23, 2015, Mr. Hruska famously declared “Today is Day One of the Twenty Year Destination Medical Center Plan,” thus ushering in the two-decade initiative of which he was integral in getting underway; and

Whereas, Mr. Hruska’s commitment to the citizens of Rochester and the surrounding communities has been steadfast and well-reflected in his service on the Board, and his stewardship of the Board’s mission and purpose has been unwavering.

RESOLUTION

NOW, THEREFORE, BE IT RESOLVED, by the Destination Medical Center Corporation Board of Directors that it commends Ed Hruska for his service to the Board, to the community and to the State of Minnesota.

BE IT FURTHER RESOLVED, that the Board expresses its gratitude to Mr. Hruska for his devotion of time and energy to the formation of the Board, for his leadership in helping to establish priorities for the Board, for his engagement on issues and willingness to share expertise, and for his unwavering determination to make Rochester, Minnesota, America's City for Health.

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