



Heart of the City Public Design Space

Heart of the City, a place of connected spaces and urban experiences that build off the convenient and walkable attributes of the city, is one of six subdistricts in the Destination Medical Center development plan.



"Enhanced public areas and new development would strengthen Peace Plaza as the symbolic heart of the city with new attractions and features at key places along its length,"

> DMC Development Plan April 2015



Heart of the City Advisory Committee Roles and Responsibilities

- Participate in the interview process and make recommendations from the pool of qualified design firms for the RFP.
- Assist in community engagement, including establishing a process to keep the adjacent property-owners updated and advised on the progress.
- Meet with Design Team to provide input and reaction to design concepts.
- Make recommendations to DMCC and City of Rochester at key project milestones.
- Attend five to eight committee meetings during the 2016 -2017 design process.





Design Development Construction Occupancy & Evaluation Concept Pre-design Schematic -Programming -Various Alternatives -Document -Context Analysis -Preferred Scheme

- -Concept Design -Gross Budget
- -Preferred Scheme Cost Estimate (Including estimated annual operating and maintenance costs) -Phasing and **Implementation** Strategy

-Action





ORG. CHART

RSP Architects + RSP Dreambox

One of Minnesota's leading and most diverse architecture and design firms, celebrating the 10-year anniversary of RSP Rochester.

Coen+Partners

A regionally, nationally and internationally renowned landscape architecture firm, based in Minneapolis since 1991.

9.SQUARE | Community Design

Perhaps the most creative, thoughtful and inclusive community design practice in Rochester.

HR&A Advisors, Inc.

Strategic advisors for planning/development of parks, plazas, streetscapes, and urban spaces, approaching them as both public amenities and catalysts of economic development.

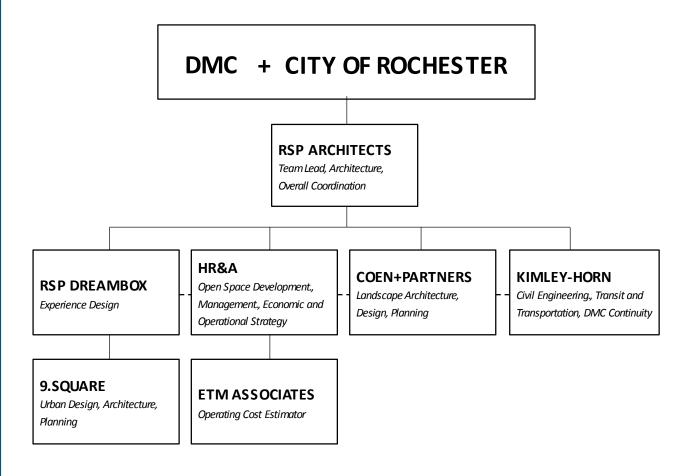
ETM Associates, LLC

Strategic analysis and implementation of O+M costs associated with schematic design.

Kimley-Horn

Focused on providing DMC continuity and depth of insight regarding transportation — a key part of the DMC plan for public space design and place-making.

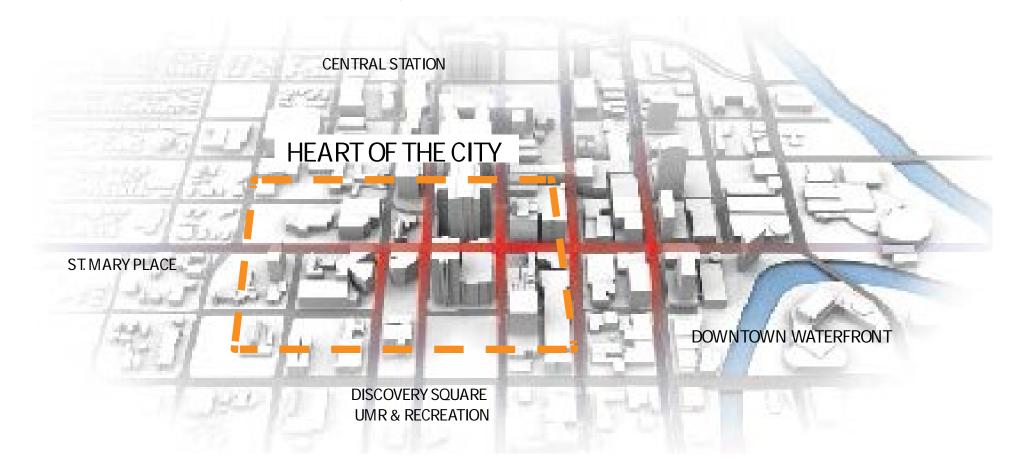
We work smart and fast. This team is ready to be your project partner. Our responsibility to you is to listen, facilitate, challenge and advise, and to know when it is best to do each. We have a team of individuals who have worked together on similar projects, who bring a deep familiarity with projects like this one. Perhaps more importantly, each of them is focused on finding the right solution for Rochester as it's close to home for all of us.



ADDITIONAL INFORMATION COMMITTED TO GROWTH

"I BELIEVE THAT THE HEART OF THE CITY WORK IS ESSENTIAL TO EXPANDING CURRENT EFFORTS FOR A VIBRANT AND ENGAGED ROCHESTER EPICENTER. AS A DOWNTOWN RESIDENT, I CARE ABOUT HOW THE CITY GROWS AND DEVELOPS. THIS IS AN EXCITING TIME FOR ROCHESTER."

Jeanine Gangeness, Associate Vice President for Academic Affairs at Winona State University



Timeline

	Oct.	2016	Nov. 2016	Dec. 2016	J an. 2017	Feb. 2017	Mar. 2017	Apr. 2017	May 2017	J un. 2017
1- DISCOVER										
Kick off / identify stakeholders / steering committee	Х									
Site visits, data collection										
Vision and initial project assessment										
Evaluation of existing conditions										
Initial presentation of existing conditions		Х								
Current context and experience assessment										
Design principles workshop/design scorecard		X								
DMC Board update		Х								
Experiential framework identification Knowledge										
exchange and research review Stakeholders										
interviews										
DMC Board update				(
Research findings review workshop			x							
Evaluation of findings, report and presentation				x						
2- DREAM										
Community engagement		L	→							
Stakeholder engagement workshop			x	х	x					
Human centric programming analysis										
Experience mapping (patient, visitor, resident and employee)				—						
DMC Board update						х				
Program mapping										
Financial programming strategy										
Physical programming										
Final reporting and presentation						Х				
DMC Board update						,	x			
3- DESIGN										
Develop concept design framework						—				
Concept design and revenue findings workshop										
Concept design work and report										
Concept design presentation								X		
DMC Board update							,	x		
Schematic design work and report										
Schematic design presentation									X	
DMC Board update									ĸ	
Continuous revenue assessment of design options										
4-DO!										
Implementation and phasing planning Identification of										
potential implementation partners										
Develop recommendations for strategic partnerships										
Implementation strategy development										
DMC Board final update										



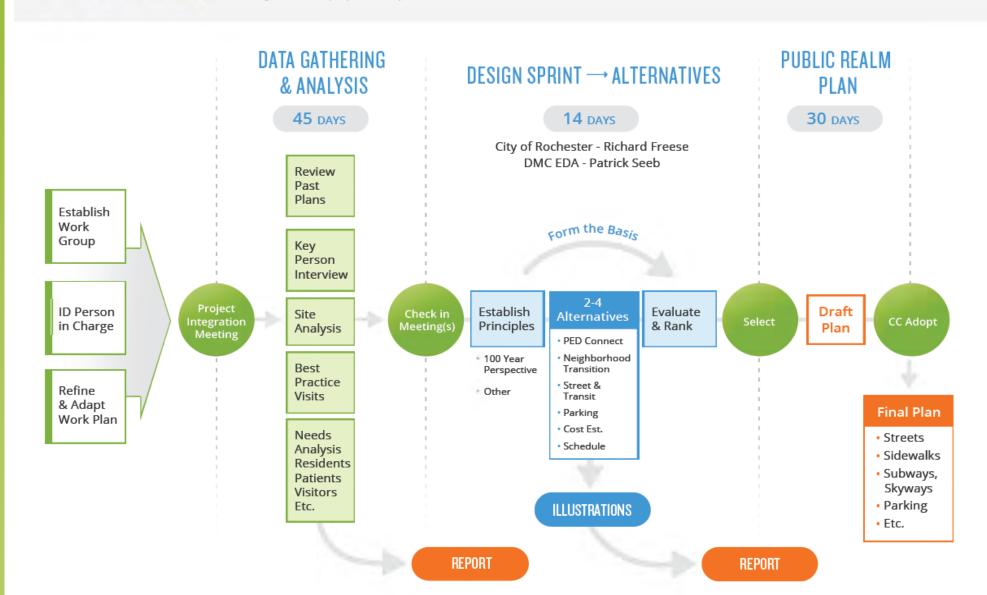




St. Marys Place | 2nd Street

Public Realm Design Process

May 17, 2016 | Updated April 21, 2016

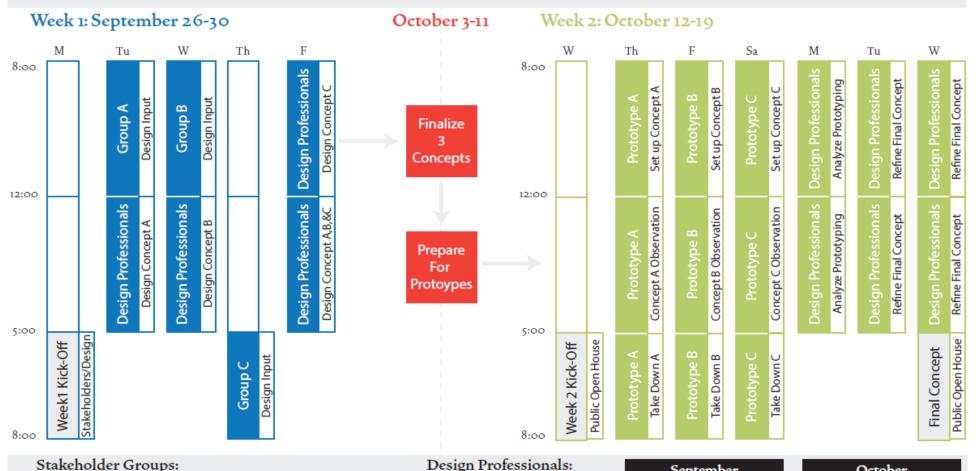




St. Marys Place | 2nd Street

Public Realm Design Process - Design Sprint - Alternatives

August 11, 2016 DRAFT



Group A: Design for the patient/visitor/employee experience

Mayo (2 People), Neighborhood (2 People), Business (2 People), City (2 People)

Group B: Design for the local business/developers experience

Mayo (2 People), Neighborhood (2 People), Business (2 People), City (2 People)

Group C: Design for the neighborhood/livability experience

Mayo (2 People), Neighborhood (2 People), Business (2 People), City (2 People)

Design Professionals:

Meeting Facilitators

MDC, Saint Paul Riverfront Corp., SEH

Urban Designer/Landscape Architects MDC, Saint Paul Riverfront Corp., SEH

Graphic Visualization Support MDC, SEH

Engi	neers
City,	Stante

ı	September							
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ı	11	12	13	14	15	16	17	
ı	18	19	20	21	22	23	24	
	25	26	27	28	29	30		

October							
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2	3	4	5	6	7	8	
9	10	11	12	13	14	15	
16	17	18	19	20	21	22	
23/ /30	24/ 31	25	26	27	28	29	









Marketing Deliverables

- **1. Brand Messaging:** Developing a collective message about the value proposition of Rochester and the economic drivers for DMC
- 2. Marketing Plan: Creating a marketing plan which will help drive results of the DMC priorities, including realizing the economic development potential of DMC, generating market demand, and building local to international support
- **3. Media and Creative Plan:** Gaining national attention for DMC with desired audiences; demonstrating progress being made every day in Rochester; driving traffic to dmc.mn; implementing creative assets and toolkit through integrated marketing and communication channels.

Audiences

- Those already invested
- Local, regional and national business partners
- Mayo Clinic Strategic Partners
- Bioscience and other start ups
- Investors and Developers

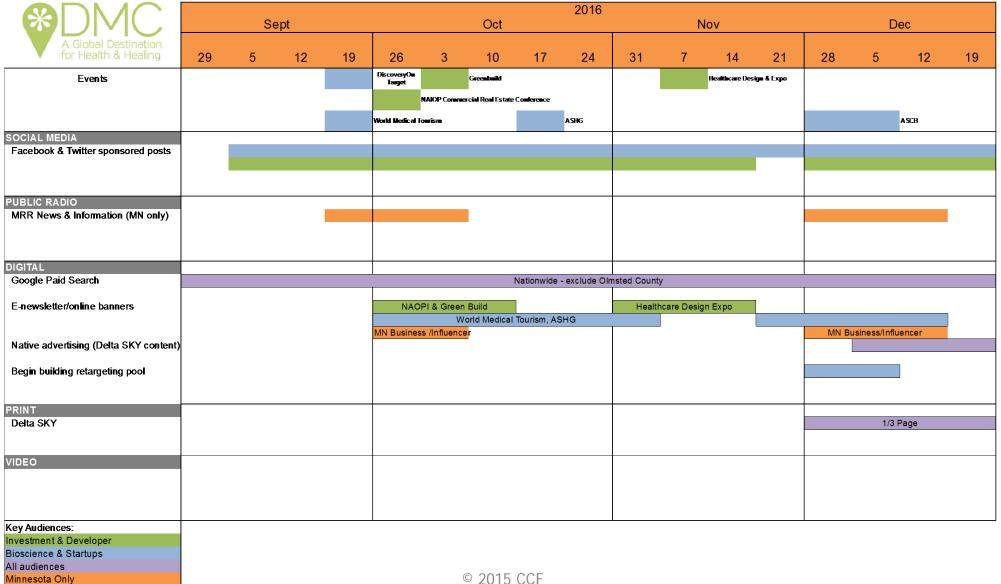
Next Steps:

Phase II - Execution of the Marketing Plan

© 2016 CCF

Destinational Medical Center

2016 Media Plan





SEPTEMBER 15 - 17

What is Prototyping

Prototyping: (noun) to create, test and try an experimental model of a new idea or object.

Prototyping public space is a way of involving a range of people like creatives, builders and artists to come up with possible solutions to a physical space. Think of a prototyping festival as a "block party for the future of our city."

PlaceMakers in Rochester





Timeline





Introduction to Prototyping January 15

Idea Jam June 1 Selections Announced July 7

PlaceMakers Festival September 15-17

Community Conversation about Prototyping April 26

Community
Evaluation Session
June 28

Pitch Night July 19

Submittals

Of the 23 proposals submitted –during an open call during May and June, 16 were chosen to participate in this year's prototyping festival.

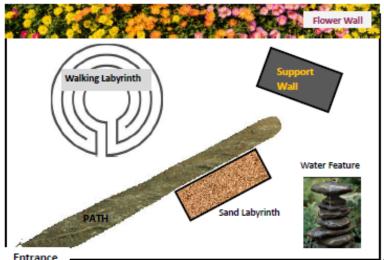
PlaceMakers received nearly twice the number of applicants originally anticipated.

Social Development & Networking



Park Space

Destination Inner Peace





Chime In

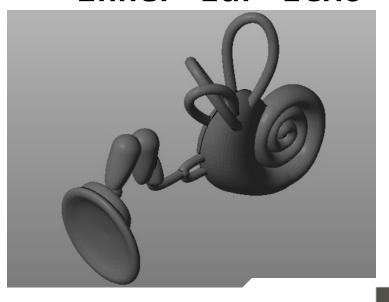




Inclusion & Diversity

Inner Ear ECHO





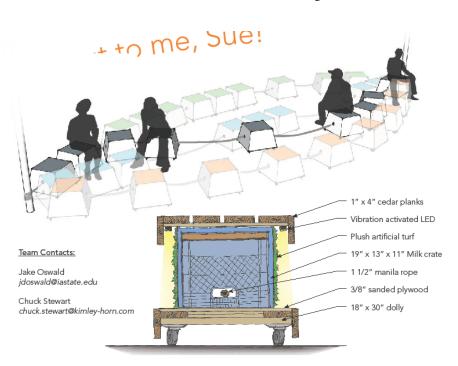


Multilingual Pedestrian Signage

(rectangular shape is only representational) decoration and verbiage TBD

Public Seating

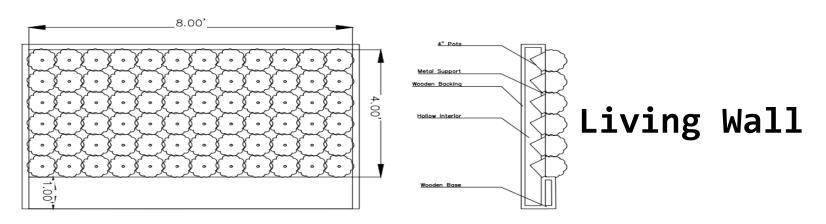
Sit Next to me, Sue!



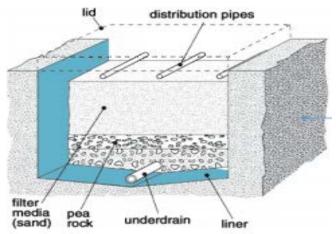
Rocker Talker



Stormwater

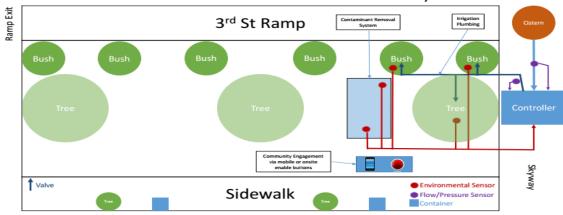


Recharging Stormwater



SWAMP

Phase 2A – Add Contaminant Removal System



Pedestrian & Biking

Artscaping the Bikeway

Bike Corral



Creative Crosswalks

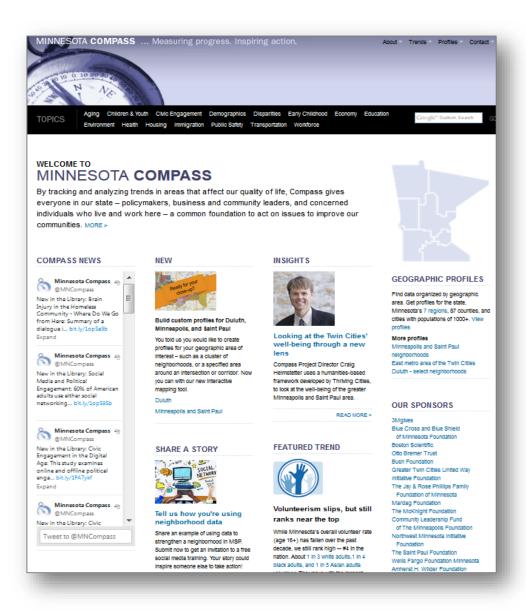
PLACEMAKERS Rochester Prototyping Festival September 15-17, 2016



Wilder Research

is a community indicators project, run by Wilder Research on behalf of a consortium of private, community, and corporate foundations

www.MNCompass.org



Methodology for Dashboard

Goals

- Top level DMC development plan goals combined into four dashboard goals
- Ex: Leverage the public investment to attract more than \$5B in private investment to Rochester and the region

Outcomes

- Outcomes give quantifiable results that demonstrate the achievement of the dashboard goals
- Ex: Public support will be used to leverage more than \$5.0B+ of private investors in DMC over time

Indicators

- Indicators provide reliable data sources that will illustrate realization of the outcomes
- Ex: Annual Private Investment in DMC District

DMC Dashboard's Four Goals

- 1. Create a comprehensive strategic plan with a compelling vision that harnesses the energy and creativity of the entire community.
- 2. Leverage the public investment to attract more than \$5 billion in private investment to Rochester and the region.
- 3. Strengthen the local economy.
- 4. Achieve the highest quality patient, companion, visitor, employee, and resident experience, now and in the future.



GOAL Comprehensive Strategic Plan

Create a comprehensive strategic plan with a compelling vision that harnesses the energy and creativity of the entire community

Indicator	Baseline 2012	2014/2015	Geography
Outcome: Rochester-area citizens are informed and er			
Public Meetings Convened by DMC 10 Board Meetings, 1 Public Meeting and Public Input (Primarily on the Development Plan)	0	- / 11	City of Rochester
DMC-Hosted Events Trolley Tours, Supplier Diversity, Economic Development Summit, Ribbon Cutting, Gabe Klein, Ambassador Luncheon, Entrepreneur Roundtable, Best Practice Trip (Madison)	0	- / 15	City of Rochester
Presentations by DMC Staff and Ambassadors in Community Meetings 122 Presentations, 4 DMC Gatherings	-	- / 126	City of Rochester
Community Engagement Via Social Media and Web (Facebook & Twitter followers, website visitors) 3,200 Facebook followers, 2,500 twitter followers and 33,500 website visitors	-	- / 39,200	NA
Hosted Community Leader/Stakeholder Meetings 11 Community meetings, 4 Market Rochester, 6 Community Leaders, 1 Community Breakfast	-	- / 12	City of Rochester
Outcome: Government officials are informed and enga			
Meetings With State Legislators, County Commissioners, and Other Officials	-	TBD	Minnesota Olmsted County City of Rochester



Leverage the public investment to attract more than \$5 billion in private investment to Rochester and the region

Indicator	Baseline 2012	2014/2015	Geography				
Outcome: Public support will be used to leverage more	e than \$5.0B of Private I	nvestors in DMC over ti	ime				
Private Investment (annual amount)	-	- / \$85.7 M	DMC District				
Outcome: \$585.0 Million in contributions from the state and local governments over 20 years							
City of Rochester Contribution	-	\$9.85 M / TBD	DMC District				
Outcome: Entrepreneurial activity increases							
Number of Business Establishments in Discovery Square	-	-	DMC District				
Patent Filings by Mayo	-	-/111	Olmsted County				
Outcome: Impactful Real Estate development will incre	ease in DMC district	UK	AFI				
Health & Bio-Tech (quare feet) 112K Bio Business + Mayo 9,513,389 (as of 2011 5 year plan)	-	TBD / 9.6 M	DMC District + Mayo				
Retail & Office (square feet)	-	TBD / 15.4 M	City of Rochester				
Hotel (keys)	5,270	5,419 / 5,706	DMC District				
Residential (units)	-	- / 46,231	City of Rochester				
Outcome: New businesses are established in each DMC district							
Chamber Business Members Chamber of Commerce (95% of businesses are in Olmsted county)	-	- / 1,495	Greater Rochester Area				
New Business Establishments	-	TBD	DMC District				



GOAL Create Jobs and Generate Tax Revenue

Create approximately 35,000 new jobs, with workforce development strategies that support that growth.

Indicator	Baseline 2012	2014/2015	Geography
Outcome: Create approximately 35,000 new jobs in the			
Total Employment	2.6 M	2.7 M / TBD	Minnesota
	91,020	92,345 / TBD	Olmsted County
	85,144	86,102 / TBD	City of Rochester
	36,516	36,823 / TBD	DMC District
Employment in Healthcare and Social Services	435,386	454,509 / TBD	Minnesota
	40,325	40,266 / TBD	Olmsted County
	39,897	39,829 / TBD	City of Rochester
	29,516	29,837 / TBD	DMC District
Employment in Educational Services	216,094	218,917 / TBD	Minnesota
	4,680	5,122 / TBD	Olmsted County
	3,852	4,225 / TBD	City of Rochester
	250	TBD	DMC District
Employment in Leisure and Hospitality	261,491	269,420 / TBD	Minnesota
	7,983	8,309 / TBD	Olmsted County
	7,469	7,799 / TBD	City of Rochester
	1,983	2,138 / TBD	DMC District
Employment in Professional, Scientific,	424.200	444 735 4700	
and Technical Services	131,386	141,736 / TBD	Minnesota
	1,562	1,558 / TBD	Olmsted County
	1,475	1,460 / TBD	City of Rochester
	485	469 / TBD	DMC District

Goal 3 Continued...

Indicator	Baseline 2012	_20 14/2 015	Geography
Outcome: Create approximately 35,000 new jobs in the	e Rochester area over 2	0 years	AFI
Employment in Construction	101,595 2,926 2,070 220	114,261 / TBD 3,359 / TBD 2,299 / TBD 228 / TBD	Minnesota Olmsted County City of Rochester DMC District
Construction MBE Goals	-	TBD	DMC District
Established Business With Satellite Offices	-	TBD	DMC District
Number of Higher Education Students (2 year and 4 year institutions)	10,628	TBD	City of Rochester
Number of Workforce Development Programs Programs: RochesterWorks, Rochester Area Chamber of Commerce, DEED, SMIF, SE MN Together, J2G, CEDA Education	-	7 / TBD	City of Rochester
Outcome: Generate approximately \$7.5 - \$8.0 billion in	new net tax revenue o	ver 35 years	
State Tax Revenues Minnesota Department of Revenue	\$14.6 B	TBD	Minnesota
County Tax Revenues Minnesota Department of Revenue	\$579 M	TBD	Olmsted County
City Tax Revenues	-	TBD	City of Rochester
School District Tax Revenues	-	TBD	City of Rochester



GOAL Become the Destination for Health & Wellness

Achieve the highest quality patient, companion, visitor, employee, and resident experience, now and in the future

Indicator	Baseline 2012	2014/2015	Geography
Outcome: More people visit Rochester			
Annual Total of Hotel Stays (rooms booked)	1.1 M	1.2 M / 1.3 M	City of Rochester
Average Hotel Occupancy (percent of available rooms booked)	57.9%	62.1% / 61.9%	City of Rochester
Number of Rooms Available to Rent	5,270	5,419 / 5,706	City of Rochester
Number of Convention Center Events	358	367 / 274	City of Rochester
Number of Convention Center Attendees	316,312	303,087 / 288,603	City of Rochester
Number of "National Patients" (National: Patients from outside of a 120 mile radius)	-	- / 115,748	DMC District

Goal 4 Continued...

Indicator	Baseline 2012	2014/2015	Geography
Outcome: Increase recreational and leisure opportuni	Outcome: Increase recreational and leisure opportunities		
Arts and Culture Events	663	790 / 893	City of Rochester
Arts and Culture Event Attendees	449,585	358,156 / 494,376	City of Rochester
Sporting Events	69	73 / 80	City of Rochester
Sporting Event Attendees	92,700	118,900 / 114,550	City of Rochester
Outdoor Recreation: Number of Parks	112 5	TBD TBD	City of Rochester DMC District
Outdoor Recreation: Park Acreage	3,661 60.3	TBD TBD	City of Rochester DMC District
Outdoor Cafes in the DMC District	-	TBD	DMC District

Goal 4 Continued...

Indicator	Baseline 2012	2014/2015	Geography
Outcome: Create a healthier environment for resident			
Obesity Rate	25.7% -	25.5% / 27.6% - / 28%	Minnesota Olmsted County
Diabetes Rate	7.3% -	7.4% / 8.1% 13% / TBD	Minnesota Olmsted County
Vaccination Rate (Childhood Vaccination Series)	- -	TBD 82% / TBD	Minnesota Olmsted County
Number of Park & Rec Activities (or programs)	-	TBD	City of Rochester
Number Participating in Park and Rec Activities	-	TBD	City of Rochester
Nice Ride Usage (biking)	-	TBD	DMC District
Percentage of Days Air Quality is "Good"	76.6%	85.5% / 89.5%	Olmsted County
Energy from Renewable Hydro Sources (Mega Watt Hours)	13,032	12,749 / 12,835	City of Rochester
Energy from Renewable Photovoltaic Sources: Net Metering Customers	-	33 / 56	City of Rochester
Energy from Renewable Wind Sources: Net Metering Customers	-	0.003 / 0.003	City of Rochester

Goal 4 Continued...

Indicator	Baseline 2012	2014/2015	Geography
Outcome: History is protected			
Number on National Register of Historic Places within Rochester	14	TBD	City of Rochester
Outcome: Improved transportation system		DK	AFI
Proportion of Residents With a Commute Time of Less Than 30 Minutes	70% 88.1% 89.3%	68.4% / TBD 87.4% / TBD 90.6% / TBD	Minnesota Olmsted County City of Rochester
Transit System Ridership	1.74 M	1.67 / 1.8 M	City of Rochester
Number of Transit Stops	590	- / 616	City of Rochester
Transit Weekday Operation Run Time (hours per day)	TBD	- / 12.5	City of Rochester
Proportion of Residents With a Commute Time of Less Than 30 Minutes	70% 88.1% 89.3%	68.4% / TBD 87.4% / TBD 90.6% / TBD	Minnesota Olmsted County City of Rochester
Transit System Ridership	1.74 M	1.67 / 1.8 M	City of Rochester
Number of Transit Stops	590	- / 616	City of Rochester
Transit Weekday Operation Run Time (hours per day)	TBD	- / 12.5	City of Rochester

Contextual Data:

Who lives in Minnesota, Olmsted County, City of Rochester, and DMC district?

Population & Demographics

- Age (Children, Workforce age, Older adults)
- Race & ethnicity
- Income levels (median/quartiles)
- Poverty
- Unemployment
- Education Levels

Next Steps

- 1. Final data collection
- 2. Populate dashboard
- 3. Writing inaugural narrative report to support the dashboard