

DESTINATION MEDICAL CENTER CORPORATION (DMCC)

EXECUTIVE COMMITTEE MEETING

9:00 A.M. THURSDAY, March 23, 2017

MAYO CIVIC CENTER - ROCHESTER



DESTINATION MEDICAL CENTER CORPORATION

EXECUTIVE COMMITTEE

March 23, 2017 9:00 a.m.

AGENDA

	- Page
I.	Call to Order
II.	Roll Call
III.	Approval of Agenda1
IV.	April 1 Report to DEED (Presenters: Gary Neumann and Brent Svenby, City; Lisa Clarke, DMC EDA; Doug Holtan, Mayo Clinic)
	Resolution A: Authorizing April 1 Report to DEED Pursuant to Statute5
V.	Alatus Project (2 nd Street SW): Update
VI.	Risk Management Resources, Inc.: Approval of Contract Extension
	Resolution B: Authorizing an Extension to the Risk Management Resources, Inc. Professional Services Agreement
VII.	CliftonLarsonAllen: Approval of Contract Extension
	Resolution C: Authorizing an Extension to the CliftonLarsonAllen Professional Services Agreement
VIII.	Other
IX.	Adjournment

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Certification of Expenditures Destination Medical Center

For Calendar Year 2016

Due to Commissioner of Employment and Economic Development (DEED) by April 1

Pursuant to Minnesota Statutes, Section 469.47, the Medical Business Entity and the Destination Medical Center Corporation (DMCC) Board of Directors (assisted by the City of Rochester) respectively submit to the Department of Employment and Economic Development (DEED) the following expenditures that relate to the Destination Medical Center (DMC) Development for the calendar year 2016, and the information required to support the approved methodology provided in the City of Rochester/Commissioner of Employment and Economic Development State Infrastructure Aid Agreement (State Infrastructure Aid Agreement).

Expenditures Reported This Year		
Total Expenditure Reported for 2016 by Medical Busin	ness Entity ¹	\$107,211,567
Total Expenditure Reported for 2016 for individuals ar	nd other private entities ^{1,2}	\$38,089,951
TOTAL Expenditures for This Year		\$145,301,518
Cumulative Expenditures		
Cumulative Previous Expenditures	- III 1 1000 000 000	\$152,407,032
Previous Qualified Expenditures (Cumulative Previous Required Initial Investment)	Expenditures less \$200,000,000	\$(47,592,968)
TOTAL Expenditures This Year (from above)		\$145,301,518
Cumulative Qualified Expenditures as of 12/31/16		\$297,708,550
State Aid Qualified for this Year (local government r General State Infrastructure Aid Qualified for (Cumula		
\$200,000,000 Required Initial Investment multiplied by		\$2,686,985
State Transit Aid Qualified for (Cumulative Qualified E Required Initial Investment multiplied by .0075)	xpenditures less \$200,000,000	\$732,814
By providing my signature below, I certify that the infortrue, and complies with the provisions of Minnesota State in the State Infrastructure Aid Agreement. For Expenditures by the Medical Business Entity:		
FOI Expenditures by the Medical Busiless Entity.		
Mayo Clinic Chief Financial Officer	Date	_
For all other Expenditures:		
Destination Medical Center Corporation	Date	_

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¹ Expenditures need to be after June 30, 2013.

² Private expenditures for the period of July 1, 2013 – December 31, 2016, after adoption of the Development Plan. Certain additional expenditures for this time period are currently under discussion with DEED, and may be included in the certification for calendar year 2017.

Α.

DESTINATION MEDICAL CENTER CORPORATION

RESOLUTION NO. -2017

Authorizing April 1 Report to DEED Pursuant to Statute

BACKGROUND RECITALS

- A. Minnesota Statutes, Section 469.47, provides that by April 1 of each year, the medical business entity (Mayo Clinic) must certify to the Commissioner of the Department of Employment and Economic Development ("DEED") the amount of expenditures made by Mayo Clinic in the preceding year. For expenditures made by an individual or entity other than Mayo Clinic, the Destination Medical Center Corporation ("DMCC") must compile the information on the expenditures and may certify the amount to DEED. The certification to DEED must be in the form prescribed by DEED and include any documentation and supporting information regarding the expenditures that DEED requires. By August 1 of each year, DEED must determine the amount of expenditures for the previous year.
- B. Staff from the City of Rochester and the Destination Medical Center Economic Development Agency ("EDA") have prepared the draft report, due on April 1, 2017, attached hereto as Exhibit A.

RESOLUTION

NOW, THEREFORE, BE IT RESOLVED, by the Destination Medical Center Corporation Board of Directors that the Chair or Treasurer of the DMCC is authorized to execute and submit the report to the Minnesota Department of Employment and Economic Development as required by Minnesota Statutes, Section 469.47, in form similar to the form attached hereto as Exhibit A, as may be modified through further discussions with Mayo Clinic or the City of Rochester, and to take such other actions as are necessary and appropriate to effectuate the timely submission of the report to DEED.

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EXHIBIT A

Building Permits within DMC Boundary

(Does not include Mayo Projects)

Year	Completed
2013	\$ 8,500.00
2014	\$ 3,500.00
2015	\$ 5,537,282.00
2016	\$ 1,330,873.00
TOTAL	\$ 6,880,155.00

2016 Destination Medial Center - Partially Completed Projects Tracking

			2016					
Project	Address	Partial Completed Work Claimed						
1st Avenue Flats	400 NW 1 Avenue	\$	4,976,244.00					
Lofts at Mayo Park	123 SE 6 Avenue	\$	6,347,552.97					
501 on First	501 SW 1 Avenue	\$	12,534,186.96					
Flats on 4th (Buckeye)	412 SE 3 Avenue	\$	8,906,937.40					

Total for 2016 \$ 32,764,921.33

Dollar Value of building permits finaled in 2016 \$ 1,555,125.00

Dollar amount submitted for partial work in 2016 \$ 31,209,796.33

TOTAL \$ 38,089,951.33

2013 Building Permits (Entire Year)

COMPLETED BUILDING PERMITS (completed since the 2015 reports but prior to 12/31/2016)

(Within DMC Boundary, does not include Mayo Projects)

	Sub Type Level	Category Level	Permit Number	Permit Issue	Parcel	Address Info	Permit	Work Description	Lic Prof	Owner	2016 Permit	2016 Permit	Current Permit	Current Permit
•	1 "			Date	Number		Valuation				Status	Status Date	Status	Status Date
1	Residential Bldg	Alteration	R13-1658RB	12/31/2013	005091	818 SW 1 ST, ROCHESTER, MN	\$8,50	0 10 replacement windows in bedrooms on	CREEKWOOD CONSTRUCTION	WOMEN'S, SHELTER INC	Issued	12/31/2013	Finaled	6/24/2014
						55902		2nd and 3rd floor. Removing existing fire	RYAN SCHULTZ	PO BOX 457				(did not show
								escape.	5491 CREEKWOOD CT SE	ROCHESTER, MN 55903				up prior
									ROCHESTER, MN 55904					because of a
														script issue)

\$8,500

2014 Building Permits (Entire Year)

COMPLETED BUILDING PERMITS (completed since the 2015 reports but prior to 12/31/2016) (Within DMC Boundary, does not include Mayo Projects)

	Sub Type Level	Category Level	Permit Number	Permit Issue Date	Parcel Number	Address Info	Permit Valuation	Work Description	Lic Prof	Owner	2016 Permit Status	2016 Permit Status Date	Status	Current Permit Status Date
1	Demolition	Commercial	R14-0004D	5/7/2014	012844	723 SW 2 ST, ROCHESTER, MN 55902	\$2,50	Demo of Melissa's on 2nd	OWNER	SCHUSTER, CURTIS J 46955 STATE HWY 109 EASTON, MN 56025	Issued	5/7/2014	Finaled	1/25/2016
2	Sign	Business	R14-0078S	6/5/2014	014315	4 SW 3 ST, ROCHESTER, MN 55902	\$1,00	00 Projecting sign (Sontes Restaurant)	OWNER	Leung, Tessa 720 NORTHERN HILLS DR NE ROCHESTER, MN 55906	Issued	6/5/2014	Finaled	2/17/2016

\$3,500

2015 Building Permits (ENTIRE YEAR) COMPLETED BUILDING PERMITS

(Completed since the 2015 reports but prior to 12/31/2016)
(Within DMC Boundary, does not include Mayo Projects)

,	Sub Type Level	Category Level	Permit Number	Permit Issue Date	Parcel Number	Address Info	Permit Valuation	Work Description	Lic Prof	Owner	2016 Permit Status	2016 Permit Status Date	Current Permit Status	Status Date
2	Commercial Bldg	Alteration	R14-0451CB	1/21/2015		4 SW 3 ST, ROCHESTER, MN 55902	\$128,482	Alterations to existing restaurant to include a brewery and bar (Grand Rounds Brew Pub)	KRAUS-ANDERSON CONSTRUCTION CO John Preistash 416 S BROADWAY ROCHESTER, MN 55904	INDIGO FUSION HOLDINGS LLC 720 NORTHERN HILLS DR NE ROCHESTER, MN 55906	TCO Issued		C of O Issued	2/24/201
3	Commercial Bldg	Alteration	R14-0291CB	1/21/2015	017965	101 E CENTER ST, ROCHESTER, MN 55904	\$60,000	Alterations for three new rooms on main level and one in the lower level. Update past violations as per letters of investigation. Adding showers in 18 rooms and existing plumbing alterations for 32 other rooms (Center Street Hotel)	OWNER	Andrew Frederichs 10817 110 St SE Chatfield, MN 55923	Issued		C of O Issued	9/15/2010
4	Commercial Bldg	Alteration	R15-0322CB	12/14/2015	025242	14 SW 4 ST, ROCHESTER, MN 55902	\$2,000,000	Restoration and change of use to existing building (Conley Building)	ALVIN E BENIKE, INC Mike E BENIKE 2960 W Hwy 14 ROCHESTER, MN 55901	CMD HOLDINGS LLC 2203 BAIHLY HILLS DR SW ROCHESTER, MN 55902	Issued	12/14/2015	C of O Issued	9/16/2016
5	Multi-Family Bldg	Phased Partial Permit	R15-0008MFB	2/6/2015	017969	22 N BROADWAY AVE, ROCHESTER, MN 55906	\$4,800	Partial phase interior demolition for - Alterations of existing mechanical room, replace ceiling in commons (Park Towers)	HIMEC, INC Joe Beckel 1400 7 St NW Rochester, MN 55901	Park Towers 22 North Broadway Rochester, MN 55906	Issued	2/6/2015		5/9/2016
6	Multi-Family Bldg	Alteration	R15-0005MFB	2/19/2015	017969	22 N BROADWAY AVE, ROCHESTER, MN 55906	\$250,000	Alterations of existing mechanical room, replace ceiling in commons (Park Towers)	HIMEC, INC Joe Beckel 1400 7 St NW Rochester, MN 55901	Park Towers 22 North Broadway Rochester, MN 55906	Issued	2/19/2015	Finaled	8/29/2016
7	Commercial Bldg	New	R15-0087CB	6/8/2015	012844	723 SW 2 ST, ROCHESTER, MN 55902	\$1,201,875	New dental office with 3 apartments (Altaeast LLC)	TLS COMPANIES Todd Severson 1951 Kerry Dr NE	ALTAEAST LLC 1409 WOODLAND DR SW ROCHESTER, MN 55902	Issued		C of O Issued	9/15/2016
8	Multi-Family Bldg	Phased Partial Permit	R15-0053MFB	8/3/2015	017699	501 SW 1 AVE, ROCHESTER, MN 55902	\$1,555,125	Partial phase footing and foundation, U.G plumbing and electrical only - 84 unit apartment with underground parking (501 on 1st Apartments)	KRAUS-ANDERSON CONSTRUCTION CO Adam Kramer 416 S BROADWAY ROCHESTER, MN 55904	MK DOWNTOWN LLC 0 PO BOX 263 NEW HAMPTON, IA 50659	Issued	8/3/2015	Finaled	9/2/2016
9	Commercial Bldg	Alteration	R15-0355CB	10/22/2015	014442	30 SE 3 ST 201, ROCHESTER, MN 55904	\$155,000	Alterations for office space (Carlson Capital Management - Historic on 3rd)	Buildcore Brian Moser 30 3 St SE Suite 600 Rochester, MN 55904	Carlson Capital Management 118 4 ST SE Hastings, MN 55033	Issued	10/22/2015	C of O Issued	3/23/2016
10	Commercial Bldg	Alteration	R15-0333CB	10/29/2015	081808	210 N BROADWAY AVE, ROCHESTER, MN 55906	\$12,500	Alterations to existing space for new tenant (G & A Signs)	Horizon Retail Construction, Inc. John Matthews 1500 Horizon Dr. Sturtevant, WI 53177	Andy Anderson 2107 6 Ave ROCHESTER, MN 55902	Issued		C of O Issued	4/20/2016
11	Commercial Bldg	Alteration	R15-0393CB	11/9/2015	017882	150 S BROADWAY AVE, ROCHESTER, MN 55904	\$46,000	Alterations to existing skyway restrooms (Doubletree Hotel)	SCHWAB LLC Mike Hansen 1530 Greenview Dr SW Ste 109 Rochester, MN 55902	Marquis Hospitality 150 South Broadway ROCHESTER, MN 55904	Issued	11/9/2015	Finaled	2/26/2016
12	Demolition	Commercial	R15-0023D	12/4/2015	018477	411 N BROADWAY AVE, ROCHESTER, MN 55906	\$53,000	Removal of two story building		PRUETT,MICHAEL A 4012 5 PL NW ROCHESTER, MN 55901	Issued	12/4/2015		10/18/2016
13	Demolition	Commercial	R15-0024D	12/4/2015	081852	420 NW 1 AVE, ROCHESTER, MN 55901	\$30,000	Demolition of one story building		INVERWOOD LLC 7645 LYNDALE AVE S MINNEAPOLIS, MN 55423	Issued	12/4/2015	Closed	10/18/2016
14	Demolition	Commercial	R15-0025D	12/4/2015	081852	410 NW 1 AVE, ROCHESTER, MN 55901	\$30,000	Demolition of one story taxi building		INVERWOOD LLC 7645 LYNDALE AVE S MINNEAPOLIS, MN 55423	Issued	12/4/2015		10/18/2016
15	Sign	Business	R15-0150S	10/20/2015	025290	711 S BROADWAY AVE, ROCHESTER, MN 55904) Wall Signs "RUNNING ROOM LTD"	OWNER	TIM LO ALBERTA, CANADA, T6E5P3	Issued	10/20/2015		2/8/2016
16	Sign	Business	R15-0140S	11/24/2015	017773	18 SW 3 ST, ROCHESTER, MN 55902	\$4,000	WALL sign "blue sky DENTAL Cosmetic & Family Dentistry"	OWNER	LANGTON, DIANE	Issued	11/24/2015	rinaled	2/8/2016

\$5,537,282

2016 Building Permits (Entire Year)

COMPLETED BUILDING PERMITS (Completed prior to 12/31/2016)

(Within DMC Boundary, does not include Mayo Projects or City/County Projects)

	Sub Type Level	Category Level	Permit Number	Permit Issue Parcel Date Number	Address Info	Permit Valuation	Work Description	Lic Prof	Owner	Current Permit Status	Current Permit Status
1	Commercial Bldg	Alteration	R16-0009CB	2/24/2016 078775	421 SW 1 AVE, ROCHESTER, MN 55902	\$40,000	Alterations for new conference room (Premier Bank)	ALVIN E BENIKE, INC Levi E Kaiser 2960 W Hwy 14 ROCHESTER, MN 55901	PREMIER BANK ROCHESTER 421 1 AVE SW # 100 ROCHESTER, MN 55902	Finaled	3/25/2016
2	Commercial Bldg	Alteration	R16-0073CB	3/11/2016 079892	300 SE 3 AVE, UNIT# 205, ROCHESTER, MN 55904	\$6,500	Alterations for existing office space (Robert Fleming offices - Ironwood Square Bldg)	R FLEMING CONSTRUCTION INC ROBERT FLEMING 2707 OAK VIEW LN NE ROCHESTER, MN 55906	Robert Fleming 2707 Oakview Ln NE ROCHESTER, MN 55906	Finaled	4/7/2016
3	Commercial Bldg	Alteration	R16-0007CB	3/11/2016 009274	512 SW 3 ST, ROCHESTER, MN 55902	\$55,000	Alterations to existing kitchen (First Presbyterian Church)	RDK Enterprises, LLC Ron Kreinbring 3633 Garnet Ridge Dr NE Rochester, MN 55906	FIRST PRESBYTERIAN CH 512 3 ST SW ROCHESTER, MN 55902	Finaled	8/24/2016
4	Commercial Bldg	Phased Partial Permit	R15-0445CB	3/16/2016 014310	313 S BROADWAY AVE, ROCHESTER, MN 55904	\$201,528	Partial phase whitebox for interior stairways and MEP, no tenant finishes (GKH2 Blsg - Paine)	CONSTRUCTION COLLABORATIVE Grant Michaletz 320 S BROADWAY ROCHESTER, MN 55904	GKH2 HOLDINGS LLC 320 BROADWAY S ROCHESTER, MN 55904	Closed	10/17/2016
6	Commercial Bldg	Alteration	R16-0138CB	4/19/2016 079185	318 SW 1 AVE, ROCHESTER, MN 55902	\$36,414	Alterations to construct 2 spaces with walls (318 Commons - UMR - 2)	STARR CONSTRUCTION INC. DBA CONSTRUCTION COLLABORATIVE Jerry Rutgers 320 S BROADWAY ROCHESTER, MN 55904	GH HOLDINGS LLC 320 SOUTH BROADWAY ROCHESTER, MN 55904	Finaled	8/22/2016
7	Commercial Bldg	Alteration	R16-0077CB	4/20/2016 081056	222 SW 6 AVE, ROCHESTER, MN 55902	\$250,000	Alterations to existing fellowship hall (Trinity Lutheran Church)	ALVIN E BENIKE, INC Mary E Kisilewski 2960 W Hwy 14 ROCHESTER, MN 55901	TRINITY EVANGELICAL LUTHERN CHURCH 222 6 AVE SW ROCHESTER, MN 55902	C of O Issued	8/30/2016
8	Commercial Bldg	Alteration	R16-0119CB	4/22/2016 017867	216 SW 1 AVE, ROCHESTER, MN 55902	\$1,000	Exterior support for a new type 1 kitchen hood and duct (City Café)	SUPERIOR MECHANICAL, INC. Mike Nordstrom 1244 60 Ave NW Suite C Rochester, MN 55901	Creative Cuisine 212 1 AVE SW ROCHESTER, MN 55902	Finaled	5/20/2016
9	Commercial Bldg	Alteration	R16-0072CB	4/26/2016 014310	313 S BROADWAY AVE, ROCHESTER, MN 55904	\$102,134	Second floor tenant finish for facility offices(U of M - Payne Bldg)	CONSTRUCTION COLLABORATIVE Grant Michaletz 320 S BROADWAY ROCHESTER, MN 55904	GKH2 HOLDINGS LLC 320 BROADWAY S ROCHESTER, MN 55904	C of O Issued	10/19/2016
10	Commercial Bldg	Addition	R16-0068CB	4/26/2016 014310	313 S BROADWAY AVE, ROCHESTER, MN 55904		Installation of a skyway from 313 South Broadway to 318 1 Ave SW Building (GKH2 Bldg - Paine)	CONSTRUCTION COLLABORATIVE Grant Michaletz 320 S BROADWAY ROCHESTER, MN 55904	GKH2 HOLDINGS LLC 320 BROADWAY S ROCHESTER, MN 55904	Finaled	10/17/2016
11	Commercial Bldg	Phased Partial Permit	R16-0202CB	6/6/2016 078775	421 SW 1 AVE, ROCHESTER, MN 55902	\$5,000	Interior demolition - Alterations to existing office space (Dunham Engineering)	RELIABLE CONTRACTORS, INC GARY NORDINE 6851 10 Ave SW ROCHESTER, MN 55902	Jay Rohkohl 18 3 St SW ROCHESTER, MN 55902	Closed	7/14/2016
12	Commercial Bldg	Alteration	R16-0201CB	6/16/2016 078775	421 SW 1 AVE 201, ROCHESTER, MN 55902	\$51,000	Alterations to existing office space (Dunham Engineering)	RELIABLE CONTRACTORS, INC GARY NORDINE 6851 10 Ave SW ROCHESTER, MN 55902	Jay Rohkohl 18 3 St SW ROCHESTER, MN 55902	C of O Issued	7/15/2016
13	Commercial Bldg	Alteration	R16-0281CB	8/26/2016 081707	20 SW 2 AVE 172, ROCHESTER, MN 55902	\$25,000	Alterations for an eye care office space (Huber Eye Care - Kahler Grand Hotel)	TLS COMPANIES Spencer Holmen 1951 Kerry Dr NE Rochester, MN 55906	KAH 20 2ND AVENUE LLC 20 2 AVE SW ROCHESTER, MN 55902	C of O Issued	10/24/2016

2016 Building Permits (Entire Year) COMPLETED BUILDING PERMITS (Completed prior to 12/31/2016)

						(Within DMC Boundary, c	loes not inclu	de Mayo Projects or City/County Project Alterations from meeting room to retail	5)	TARTE OF CHITANIAN DIVET DI AGELLO.	[Final at]	11/15/2016
14	Commercial Bldg	Alteration	R16-0242CB	9/12/2016 080	30419	519 SW 1 AVE, ROCHESTER, MN 55902		Alterations from meeting room to retail space (Peoples COOP - Metro Marketplace)	WIESER BROTHERS GENERAL CONTRACTOR, INC. Todd Hase 200 TWILITE ST LA CRESCENT, WI 55947	METROPOLITAN MARKET PLACE LLC 420 5 AVE S SUITE A LACROSSE, 54601	Finaled	11/15/2010
15	Commercial Bldg	Alteration	R16-0297CB	9/15/2016 02		400 S BROADWAY AVE, ROCHESTER, MN 55902	. ,	Alterations for third level tenant space (Winona State University - Riverside Building)	ALVIN E BENIKE, INC Travis E Lange 2960 W Hwy 14 ROCHESTER, MN 55901	Winona State University 859 30 Ave SE ROCHESTER, MN 55904	C of O Issued	12/23/2016
16	Residential Bldg	Alteration	R16-1136RB	7/25/2016 00	5859	403 NW 5 AVE, ROCHESTER, MN 55901	•	Alterations - Egress window replacements, main floor 36" x 42 " casement single unit (Rental)	OWNER	PROW, THOMAS (TRUSTEE) 403 5 AVE NW ROCHESTER, MN 55901	Finaled	7/27/2016

\$1,330,873

DESTINATION MEDICAL CENTER CORPORATION

RESOLUTION NO. -2017

Authorizing an Extension to an Agreement Between Destination Medical Center Corporation and Risk Management Resources, Inc., Subject to Successful Negotiation of Terms

BACKGROUND RECITALS

- A. The Destination Medical Center Corporation ("DMCC") and Risk Management Resources, Inc. entered into a Professional Services Agreement, dated July 12, 2014, as amended (the "RMR Agreement") for risk management consulting services. The RMR Agreement terminated on December 31, 2016.
- B. The terms of the RMR Agreement provide an annual term, at a not-to-exceed amount of \$20,000 per year. It is requested that the RMR Agreement be extended for a two-year term, at a not-to-exceed amount of \$20,000 per year.

RESOLUTION

NOW, THEREFORE, BE IT RESOLVED, by the Executive Committee of the Destination Medical Center Corporation, that the Chair or Treasurer of the DMCC is authorized to negotiate and enter into an extension of the RMR Agreement, subject to the terms set forth in this Resolution.

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DESTINATION MEDICAL CENTER CORPORATION

RESOLUTION NO. -2017

Authorizing an Extension to the Agreement Between Destination Medical Center Corporation and CliftonLarsonAllen, LLP, Subject to Successful Negotiation of Terms

BACKGROUND RECITALS

- A. The Destination Medical Center Corporation ("DMCC"), together with the Destination Medical Center Economic Development Agency ("EDA"), issued a Request for Proposals for professional auditing services in 2015. The firm of CliftonLarsonAllen LLP ("CLA") was selected. The DMCC and CLA entered into the CliftonLarsonAllen LLP Professional Services Agreement, dated May 11, 2015 (the "CLA Agreement") which is a three-year engagement, terminating on December 31, 2017. The EDA entered into a similar three-year engagement with CLA.
- B. On behalf of the DMCC, the Assistant Treasurer of the DMCC, along with the EDA staff, recommends that the CLA Agreement be extended for an additional two years, provided that satisfactory terms can be agreed upon.

RESOLUTION

NOW, THEREFORE, BE IT RESOLVED, by the Executive Committee of the Destination Medical Center Corporation, that the Assistant Treasurer and legal counsel are authorized to negotiate terms for an extension of the CLA Agreement, subject to approval by the Chair or Treasurer of the DMCC.

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